



# Inner North East Community Committee

Chapel Allerton, Moortown, Roundhay

**Meeting to be held in Polish Catholic Centre,  
Newton Hill Road, LS7 4JE  
Tuesday, 7th March, 2017 at 7.30 pm**

PLEASE NOTE: A workshop with Councillors, local residents, partner organisations and stakeholders on the theme of the Leeds Health and Care Plan will be held at 6.30pm prior to the start of the formal Community Committee meeting.

**Councillors:**

- |                  |                    |
|------------------|--------------------|
| J Dowson         | - Chapel Allerton; |
| M Rafique        | - Chapel Allerton; |
| E Taylor (Chair) | - Chapel Allerton; |
| R Charlwood      | - Moortown;        |
| S Hamilton       | - Moortown;        |
| A Sobel          | - Moortown;        |
| G Hussain        | - Roundhay;        |
| C Macniven       | - Roundhay;        |
| E Tunnicliffe    | - Roundhay;        |





**Agenda compiled by:** Helen Gray 0113 3788657  
Governance Services Unit, Civic Hall, LEEDS LS1 1UR  
**East North East Area Leader:** Jane Maxwell Tel: 336 7627

*Images on cover from left to right:  
Chapel Allerton - Chapeltown Big C; Chapel Allerton tree  
Moortown - Moortown Corner Shops; Gledhow Valley Woods  
Roundhay – Oakwood Clock; Roundhay Park*

# A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>PLEASE NOTE: A workshop with Councillors, local residents, partner organisations and stakeholders on the theme of the Leeds Health and Care Plan will be held at 6.30pm prior to the start of the formal Community Committee meeting. Please refer to items 10 and 11 on this agenda to support those discussions</p> <p><b>WELCOME</b></p> <p><b>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</b></p> <p>To consider any appeals in accordance with Procedure Rule 15.2 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(*In accordance with Procedure Rule 15.2, written notice of an appeal must be received by the Head of Governance Services at least 24 hours before the meeting).</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
2			<p><b>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</b></p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-  RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p>	
3			<p><b>LATE ITEMS</b></p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
4			<p><b>DECLARATIONS OF DISCLOSABLE PECUNIARY INTERESTS</b></p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-18 of the Members’ Code of Conduct</p>	
5			<p><b>APOLOGIES FOR ABSENCE</b></p> <p>To receive any apologies for absence</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
6			<p><b>OPEN FORUM</b></p> <p>In accordance with Paragraphs 4:16 and 4:17 of the Community Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Community Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair.</p>	
7			<p><b>MINUTES OF THE PREVIOUS MEETING</b></p> <p>To confirm as a correct record the minutes of the previous meeting held 5<sup>th</sup> December 2016</p>	1 - 6
8			<p><b>MATTERS ARISING</b></p> <p>To note any matters arising from the minutes</p>	
9	Chapel Allerton; Moortown; Roundhay		<p><b>DATES, TIMES AND VENUES OF INNER NORTH EAST COMMUNITY COMMITTEE MEETINGS 2017/18</b></p> <p>To consider the report of the City Solicitor seeking approval of a proposed schedule of dates and times for Inner North East Community Committee meetings during the 2017/18 Municipal Year. The report also asks Members to consider venues.</p>	7 - 10

Item No	Ward/Equal Opportunities	Item Not Open		Page No
10	Chapel Allerton; Moortown; Roundhay		<p><b>OVERVIEW ON THE DEVELOPMENT OF THE LEEDS PLAN AND WEST YORKSHIRE AND HARROGATE SUSTAINABILITY AND TRANSFORMATION PLAN (STP)</b></p> <p>To consider the report of the Interim Chief Officer, Leeds Health Partnerships on the emerging Leeds Plan and the West Yorkshire and Harrogate Sustainability and Transformation Plans (STPs). The report sets out the background, context and the relationship between the Leeds and West Yorkshire plans. It also highlights some of the key areas that will be addressed within the Leeds Plan which will add further detail to the strategic priorities set out in the recently refreshed Leeds Health and Wellbeing Strategy 2016 – 2021.</p>	11 - 34
11	Chapel Allerton; Moortown; Roundhay		<p><b>UPDATE ON PUBLIC HEALTH ACTIVITY IN INNER NORTH EAST LEEDS</b></p> <p>To consider the report from the Chief Officer Public Health ENE/Leeds North CCG on the key health &amp; wellbeing activity and achievements of the ENE/Leeds North CCG Locality Public Health Team. The report also highlights the new Locality Community Health Development and Improvement Services, which become operational in our 10% most deprived neighbourhoods on 1st April 2017. Additionally, the report provides an update on activity progressed from the 2015 Community Committee workshop around reducing social isolation.</p>	35 - 42
12	Chapel Allerton; Moortown; Roundhay		<p><b>WELLBEING REPORT</b></p> <p>To consider the report of the East North East Area Leader on the Inner North East Community Committee Wellbeing budget.</p>	43 - 56

Item No	Ward/Equal Opportunities	Item Not Open		Page No
13	Chapel Allerton; Moortown; Roundhay		<p><b>YOUTH ACTIVITY REPORT</b></p> <p>To consider the report of the ENE Area Leader which provides feedback and information regarding the Summer Activities which were funded by the Inner North East Community Committee using Youth Activity Funding (YAF) in 2016/17. The report also provides feedback and information from the Inner North East Youth Summit which took place on 18th January 2017. The Youth Summit was held in order to consult local young people on what activities they would like to see in the area. This information will be used to inform the spend of the 2017/18 Inner North East Youth Activity Fund allocation.</p>	57 - 74
14	Chapel Allerton; Moortown; Roundhay		<p><b>COMMUNITY COMMITTEE UPDATE REPORT</b></p> <p>To consider the report of the East North East Area Leader which provides an update on the work programme of Inner North East Community Committee, its' recent successes and current challenges</p>	75 - 84
15			<p><b>COMMUNITY COMMENT</b></p> <p>To receive any feedback or comments from members of the public on the reports presented to this Community Committee meeting.</p> <p>A time limit for this session has been set at <b>10 minutes</b>.</p> <p>Due to the number and nature of queries it will not be possible to provide responses immediately at the meeting. However, members of the public shall receive a formal response within 14 working days.</p> <p><b>MAP OF VENUE</b></p>	85 - 86

Item No	Ward/Equal Opportunities	Item Not Open		Page No
			<p><b><u>Third Party Recording</u></b></p> <p>Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts named on the front of this agenda.</p> <p>Use of Recordings by Third Parties – code of practice</p> <ul style="list-style-type: none"> <li>a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title.</li> <li>b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete.</li> </ul>	



# Public Document Pack Agenda Item 7

## INNER NORTH EAST COMMUNITY COMMITTEE

MONDAY, 5TH DECEMBER, 2016

**PRESENT:** Councillor E Taylor in the Chair

Councillors R Charlwood, J Dowson,  
S Hamilton, G Hussain, C Macniven,  
M Rafique, A Sobel and E Tunnicliffe

Approximately 15 representatives of the local community, organisations and stakeholders attended the meeting.

- 36 Appeals Against Refusal of Inspection of Documents**  
There were no appeals against refusal of inspection of documents.
- 37 Exempt Information - Possible Exclusion of the Press and Public**  
The agenda contained no exempt information.
- 38 Late Items**  
No formal late items of business were added to agenda.
- 39 Declarations of Disclosable Pecuniary Interests**  
No declarations of disclosable pecuniary interest were made.
- 40 Apologies for Absence**  
Apologies for absence were received from Councillor Rafique who had indicated he would be late to the meeting.
- 41 Open Forum**  
No matters were raised under the Open Forum.
- 42 Minutes of the previous meeting**  
**RESOLVED** – The minutes of the previous meeting held 19<sup>th</sup> September 2016 were approved as a correct record
- 43 Matters Arising**  
Minute 31 Wellbeing Report – Flower Planters - A comment expressing concern over the £2,500 allocated to flower planters and reiterating a previous request that the allocation be reviewed in March 2017 during consideration of the budget for 2017-18 was noted.  
Minute 31 Wellbeing report – CCTV – The Committee noted the report back that the five year CCTV contract would expire in March 2017. It was agreed that the future funding of CCTV would be considered by the Wellbeing Advisory sub Group during consideration of the budget for 2017/18  
Minute 33 – Leeds Transport Conversation – Councillor Sobel reported on the key issues of the Cycleway and lack of rail provision in the locality highlighted

Draft minutes to be approved at the meeting  
to be held on Tuesday, 7th March, 2017

at the additional Inner North East Transport Conversation workshop. In response to comments over low attendance at the workshop, it was noted that some local residents had attended other workshops elsewhere in the City – perhaps nearer to work – so the views of the community were being fed into the consultation process. Additionally Councillor Sobel reported on the recent announcement that the £173m previously earmarked by Central Government for Leeds’ transport system had been matched with a further £100m by the West Yorkshire Combined Transport Authority. Three new rail stations were proposed along with other transport interventions.

**RESOLVED** – To note the updates provided.

#### **44 East North East Divisional Locality Safety Partnership Performance Report**

The East North East Locality Safety Partnership submitted a report which provided an overview of the performance of the Partnership during the period between 1st April 2016 and 13th November 2016, including schedules showing a breakdown of the recorded offences by ward in the Inner North East CC area.

Prior to the formal meeting, the Committee had facilitated a community workshop on the theme of community safety using this report as the basis of discussions. The workshop was led by Chief Inspector Croft, Sgt. Holden and Sgt. Micklethwaite and attended by local residents, representatives of the local businesses, stakeholders and service providers. The comments made during the workshop would be collated and inform future discussions between ENE Area Management, West Yorkshire Police and the Community Committee Champion for Community Safety.

(Councillor Rafique joined the meeting at this point)

In response to comments and queries from Committee, WYP discussed the following information:

- Perception of incidents of crime held by residents of the Carr Manor area. The response that Carr Manor area was traditionally an area associated with burglaries, that the ginnels caused a logistical problem for WYP and that the statistics did not show an increase in crime in that area. Additionally, CI Croft highlighted that he felt crime was under reported and sought local residents’ input.
- The report of a recent firearms incident within the locality
- Patterns of crime across the three Inner North East wards

Additionally, the Chair asked for more to be done to attract new BME staff to the police force to reflect the community and cultural demographic of the area. Members discussed how to integrate WYP recruitment into any recruitment events to be held at the Reginald Centre

**RESOLVED** –

- a) To note the contents of the report and the comments made during the workshop on the theme of ‘community safety’ held just prior to the meeting

- b) To continue to support the Locality Community Safety Partnership in relation to continuing to deliver against the priorities set out by Safer Leeds for 2016/17.

#### **45 Neighbourhood Improvement Update report**

The ENE Area Leader submitted an update report on neighbourhood improvement activity across Inner North East Leeds within the two Neighbourhood Improvement Partnerships (NIPs) – Chapeltown and Meanwood. The report acknowledged the challenges which the NIPs were working together to tackle and include a précis of the NIP progress and challenges across the Chapeltown and Meanwood areas.

Clare Wiggins, ENE Area Improvement Manager, presented the report and highlighted the different approaches to neighbourhood improvement taken in the two areas in response to finding a way of working which worked best for that locality.

During discussions, Members made the following comments:

Crime reporting – Members noted that some local residents who witnessed or were victims of crime did not report the incident to WYP. Consideration was given to what was currently in place (on-line reporting and 111 crime reporting telephone line) and what additional remote reporting measures could be put in place. Harvinder Saimbhi, LCC Anti-Social Behaviour Team, described the actions available to the Team to tackle and support local communities. The Team worked closely with WYP, Housing providers and the Youth Offending Service to provide an all-round service. Members also noted the response that anonymous reporting also brought difficulties as personal details were often required in order to build a case.

Availability of support – Members noted that not all agencies offered 24/7 support and requested information/policies on what support was available at what times during the week.

Anti-Social Behaviour – The need to take early action to tackle ASB before it escalated to more serious crime was recognised.

House in Multiple Occupation - The impact of private landlords acquiring former large family homes and developing them into HMOs was noted in terms of the de-stabilising effect on the community of temporary residents and low level nuisance (such as fly-tipping and ASB). It was noted that LCC Plans Panel had recently refused two applications for HMOs in the locality

Stonegates area – Funding for CCTV installation was being considered in partnership with two local housing providers and WYP - a response was awaited from WYP and one housing provider

**RESOLVED** – To note the contents of the report and the comments made during discussions

#### **46 Environmental Service Level Agreement 2016/17**

Councillor S Hamilton, Community Committee Champion for the environment introduced a report on the Service Level Agreement (SLA) between the Committee and the Environmental Action Service. The report sought to confirm the continuation of the current SLA, which was overseen by the Environmental advisory Sub Group on behalf of the Committee.

John Woolmer, Head of Environmental Action Service (ENE and WNW Localities), presented the report and highlighted the opportunity for Members to refer related issues to the sub group to look at on its behalf, which could include any potential changes in local priorities, service development requests for the 2017/18 SLA and any current performance related issues. Additionally, the future funding reduction for the city-wide service was raised and the Committee received assurance that any savings to be made would not impact on the front-line service.

The following matters were considered during discussions:

- The impact of extreme weather conditions/changing seasons on service provision
- The success of Continental - the contracted-in service - to support the INE team, noting the report that the firm did not undertake weekend work. Additionally, a general query was raised over the procurement process and whether LCC should tender contracts to firms which did not pay minimum wage rates
- The success of the INE Environmental Action Team and their ability to take a flexible, responsive approach to tasks, seven days a week
- Bulky Waste collection service and the request for an up to date policy to be circulated to Members
- Access to roads/sites and the impact of narrow streets lined with parked cars on waste collection services in the locality. It was noted that a recent joint approach between the Service and PCSOs to tackle this issue had been successful. Support was expressed for this local approach to continue as non-collection or re-visiting to collect waste outside of a usual round was an enormous cost to LCC
- Path obstruction due to overgrown hedges/trees and responsibility for lopping/trimming works and LCC powers in respect of private land. A comment about maintenance of LCC owned hedges along Harrogate Road was noted, particularly in respect of accessibility.

(Councillor Macniven left the meeting at this point)

#### **RESOLVED -**

- a) To approve the continuation of the existing Service Level Agreement as presented in Appendix 1 of the submitted report
- b) Having considered the current priorities, the Committee decided there were no changes to the current priorities for the service to consider for this 2016/17 year;
- c) Having considered the proposed SLA for 2017/18 the Committee did not identify any changes it would like to see in the SLA for 2017/18 at the meeting;
- d) To note that consideration of any changes identified by the Committee throughout the forthcoming year will be referred to the Environmental advisory Sub Group to give the Service time to consider and respond through the Sub-Group.

## **47 Community Committee Update Report**

Neil Pentelow, Area Officer, presented an update on the Inner North East CC work programme, its recent successes and challenges. The report provided an outline of the main issues discussed by the Member advisory Sub Groups; the progress of the Neighbourhood Improvement Partnerships and highlighted community events held in the Inner North East CC area since the last meeting.

LCC Childrens Services had also submitted the Inner North East Children's Data Profile for consideration (Attached as Appendix 1 of the report). As there was no representative of the Department at the meeting, it was suggested that any comments on the Data Profile should be directed to Councillor Tunnicliffe – the INE Champion for Children and Young People – to raise with the Department

**RESOLVED –**

- a) That the contents of the report and discussions be noted.
- b) To note that any Councillor comments on the Inner North East Children's Data Profile should be directed to the INE Champion for Children and Young People to raise with the Department of Children's Services

**48 Wellbeing Budget Report**

Neil Pentelow, Area Officer, presented the report on the Committee's current budget position which included decisions taken under delegated authority for the area since the last CC meeting in September 2016. It was noted there were no new wellbeing applications submitted for consideration at this meeting.

A correction to paragraph 32 was reported in order for the recommendation to refer to Paragraph 20 (not paragraph 15 as reported)

**RESOLVED**

- a) To note the current balances for the 2016/17 and the spend to date against these budgets as set out in Appendix 1 of the submitted report
- b) To note the spend to date against budget headings for the 2016/17 financial year
- c) To note the delegated decisions made since the last meeting of the Inner North East Community Committee (19<sup>th</sup> September 2016) as outlined in paragraph 20 of the submitted report

**49 Community Comment**

The Chair noted the opportunity for members of the public to give feedback and/or queries on the reports presented during the formal part of the CC meeting. No comments were made.

**50 Date and Time of Next Meeting**

**RESOLVED** - To note the date and time of the next meeting as Tuesday 7<sup>th</sup> March 2017.

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## Report of the City Solicitor

Report to: Inner North East Community Committee

Chapel Allerton, Moortown and Roundhay wards

Report author: Gerard Watson, Senior Governance Officer, 0113 3788664

Date: 7<sup>th</sup> March 2017

For decision

## Dates, Times and Venues of Community Committee Meetings 2017/2018

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### Purpose of report

1. The purpose of this report is to request Members to give consideration to agreeing the proposed Community Committee meeting schedule for the 2017/2018 municipal year, whilst also considering whether any revisions to the current meeting and venue arrangements should be explored.

### Main issues

### Meeting Schedule

2. The Procedure Rules state that there shall be at least four ordinary or 'business' meetings of each Community Committee in each municipal year and that a schedule of meetings will be approved by each Community Committee. In 2016/17, this Committee held four meetings.
3. To be consistent with the number of meetings held in 2016/17, this report seeks to schedule four Community Committee business meetings as a minimum for 2017/18. Individual Community Committees may add further dates as they consider appropriate and as the business needs of the Committee require. The proposed schedule has been

compiled with a view to ensuring an even spread of Committee meetings throughout the forthcoming municipal year.

4. Members are also asked to note that the schedule does not set out any Community Committee themed workshops, as these will need to be determined by the Committee throughout the municipal year, as Members feel appropriate. During 2016/17, where such workshops were held, many took place either immediately before or after the Committee meetings. Therefore, when considering proposed meeting arrangements, Members may want to consider whether they wish to adopt a similar approach to the themed workshops in 2017/18, as this could impact upon final meeting times and venues.
5. The following provisional dates have been agreed in consultation with the Area Leader and their team. As referenced earlier, this report seeks to schedule a minimum of four Community Committee business meetings for 2017/2018 in order to ensure that the dates appear within the Council's diary. Individual Community Committees may add further dates as they consider appropriate and as business needs of the committees require.
6. The proposed formal meeting schedule for 2017/18 is as follows:

**Monday 26<sup>th</sup> June 2017 at 7.00pm**

**Monday 18<sup>th</sup> September 2017 at 7.00pm**

**Monday 4<sup>th</sup> December 2017 at 7.00pm**

**Monday 5<sup>th</sup> March 2018 at 7.00pm**

## **Meeting Days, Times and Venues**

7. The Committee will note that the start time for the formal business meeting is proposed as 7.00pm. Community workshops will be held at 6.00pm prior to the formal meeting.
8. Meeting on set days and times has the advantage of certainty and regularity, which assists people to plan their schedules. The downside might be that it could serve to exclude certain people i.e. members of the public, for instance, who have other regular commitments on that particular day or who might prefer either a morning or afternoon meeting or a meeting immediately after normal working hours. Therefore, the Committee may wish to give consideration to meeting start times and venue arrangements which would maximise the accessibility of the meetings for the community.

## **Options**

9. Members are asked to consider whether they are agreeable with the proposed meeting schedule (above), or whether any further alternative options are required in terms of the number of meetings, start times or venue arrangements.



## **Corporate considerations**

### **10a. Consultation and engagement**

The submission of this report to the Community Committee forms part of the consultation process as it seeks the views of Elected Members with respect to the Community Committee meeting schedule and venue arrangements.

In compiling the proposed schedule of meeting dates and times, the current Community Committee Chair, the Area Leader and colleagues within Area Support have been consulted.

### **10b. Equality and diversity / cohesion and integration**

In considering the matters detailed, Members may wish to give consideration to ensuring that the Community Committee meeting arrangements are accessible to all groups within the community.

### **10c. Legal implications, access to information and call in**

In line with Executive and Decision Making Procedure Rule 5.1.2, the power to Call In decisions does not extend to decisions taken by Community Committees.

## **Conclusion**

11. The Procedure Rules require that each Community Committee will agree its schedule of meetings and that there shall be at least 4 business meetings per municipal year. In order to enable the Committee's meeting schedule to feature within the Council diary for 2017/18, Members are requested to agree the arrangements for the same period.

## **Recommendations**

13. Members are requested to consider the options detailed within the report and to agree the Committee's meeting schedule for the 2017/18 municipal year (as detailed at paragraph 6), in order that they may be included within the Council diary for the same period.
14. Members are requested to give consideration as to whether they wish to continue with the Committee's current meeting and venue arrangements or whether they would like to request any amendments to such arrangements.

## **Background information**

- Not applicable

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<b>Report of:</b>	Paul Bollom (Interim Chief Officer, Leeds Health Partnerships)
<b>Report to:</b>	Inner North East Community Committee
<b>Report author:</b>	Manraj Singh Khela (Programme Manager, Leeds Health Partnerships Team)
<b>Date:</b>	07 March 2017
<b>Title:</b>	Overview on the Development of the Leeds Plan and West Yorkshire and Harrogate Sustainability and Transformation Plan (STP)

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## Summary of main issues

In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22<sup>nd</sup>, NHS England (NHSE) published 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21' which described the requirement for identified planning 'footprints' to produce a Sustainability and Transformation Plan (STP) as well as linking into appropriate regional footprint STPs (at a West Yorkshire level).

The planning guidance asked every health and care system to come together to create their own ambitious local blueprint for accelerating implementation of the NHS Five Year Forward View. STPs are 'place-based', multi-year plans built around the needs of local populations and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer-term.

Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West Yorkshire & Harrogate STP, with Tom Riordan, Chief Executive of Leeds City Council, as the Senior Responsible Officer for the Leeds Plan.

NHSE requested that regional STP footprints deliver their initial STPs at the end of June 2016. An initial STP for West Yorkshire & Harrogate was duly submitted. However, NHSE has recognised that further work is required for all STPs and that the development phase of STPs will take much longer to ensure that appropriate consultation and engagement can take place which allows citizens and staff to properly shape services, develop solutions and inform plans.

This paper provides an overview of the STP development in Leeds and at a West Yorkshire level so far, and highlights some of the areas of opportunity.

The paper also makes reference to the Local Digital Roadmaps (LDR) which, alongside the development of the STPs, are a national requirement. The LDR is a key priority within the NHS Five Year Forward View and an initial submission for Leeds was provided to NHSE at the end of June. This outlines how, as a city, we plan to achieve the ambition of being “paper-free at the point of care” by 2020 and demonstrates how digital technology will underpin the ambitions and plans for transformation and sustainability.

## **Recommendations**

Inner North East Community Committee is asked to:

1. Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
2. Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
3. Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

### **1 Purpose of this report**

- 1.1 The purpose of this paper is to provide Inner North East Community Committee with an overview of the emerging Leeds Plan and the West Yorkshire and Harrogate Sustainability and Transformation Plans (STPs).
- 1.2 It sets out the background, context and the relationship between the Leeds and West Yorkshire plans. It also highlights some of the key areas that will be addressed within the Leeds Plan which will add further detail to the strategic priorities set out in the recently refreshed Leeds Health and Wellbeing Strategy 2016 – 2021.

### **2 Background information**

#### *Leeds picture*

- 2.1 Leeds has an ambition to be the Best City in the UK by 2030. A key part of this is being the Best City for Health and Wellbeing and Leeds has the people, partnerships and placed-based values to succeed. The vision of the Leeds Health and Wellbeing Strategy is: ‘Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest’. A strong economy is also key: Leeds will be the place of choice in the UK to live, for people to study, for businesses to invest in, for people to come and work in and the regional hub for specialist health care. Services will provide a minimum universal offer but will tailor specific offers to the areas that need it the most. These are bold statements, in one of the most challenging environments for health and care in living memory.
- 2.2 Since the first Leeds Health and Wellbeing Strategy in 2013, there have been many positive changes in Leeds and the health and wellbeing of local people continues to improve. Health and care partners have been working collectively

towards an integrated system that seeks to wrap care and support around the needs of the individual, their family and carers, and helps to deliver the Leeds vision for health and wellbeing. Leeds has seen a reduction in infant mortality as a result of a more preventative approach; it has been recognised for improvements in services for children; it became the first major city to successfully roll out an integrated, electronic patient care record, and early deaths from avoidable causes have decreased at the fastest rate in the most deprived wards.

- 2.3 These are achievements of which to be proud, but they are only the start. The health and care system in Leeds continues to face significant challenges: the ongoing impact of the global recession and national austerity measures, together with significant increases in demand for services brought about by both an ageing population and the increased longevity of people living with one or more long term conditions. Leeds also has a key strategic role to play at West Yorkshire level, with the sustainability of the local system intrinsically linked to the sustainability of other areas in the region.
- 2.4 Leeds needs to do more to change conversations across the city and to develop the necessary infrastructure and workforce to respond to the challenges ahead. As a city, we will only meet the needs of individuals and communities if health and care workers and their organisations work together in partnership. The needs of patients and citizens are changing; the way in which people want to receive care is changing, and people expect more flexible approaches which fit in with their lives and families.
- 2.5 Further, Leeds will continue to change the way it works, becoming more enterprising, bringing in new service delivery models and working more closely with partners, public and the workforce locally and across the region to deliver shared priorities. However, this will not be enough to address the sustainability challenge. Future years are likely to see a reduction in provision with regard to services which provide fewer outcomes for local people and offer less value for the 'Leeds £'.
- 2.6 Much will depend on changing the relationship between the public, workforce and services. There is a need to encourage greater resilience in communities so that more people are able to do more themselves. This will reduce the demands on public services and help to prioritise resources to support those most at need. The views of people in Leeds are continuously sought through public consultation and engagement, and prioritisation of essential services will continue, especially those that support vulnerable adults, children and young people.

#### *National picture*

- 2.7 In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22<sup>nd</sup>, NHS England (NHSE) published the 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21', which is accessible at the following link:

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

- 2.8 The planning guidance asked every health and care system to come together to create their own ambitious local blueprint – Sustainability and Transformation Plan (STP) - for accelerating implementation of the Five Year Forward View and for addressing the challenges within their areas. STPs are place-based, multi-year plans built around the needs of local populations ('footprints') and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer term. The key points in the guidance were:
- The requirement for 'footprints' to develop a STP;
  - A strong emphasis on system leadership;
  - The need to have 'placed based' (as opposed to organisation-based) planning;
  - STPs must cover all areas of Clinical Commissioning Group (CCG) and NHS England commissioned activity;
  - STPs must cover better integration with local authority services, including, but not limited to, prevention and social care, reflecting local agreed health and wellbeing strategies;
  - The need to have an open, engaging and iterative process clinicians, patients, carers, citizens, and local community partners including the independent and voluntary sectors, and local government through health and wellbeing boards;
  - That STPs will become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards.
- 2.9 The national guidance is largely structured around asking areas to identify what action will take place to address the following three questions:
- *How will you close your health and wellbeing gap?*
  - *How will you drive transformation to close your care and quality gap?*
  - *How will you close your finance and efficiency gap?*
- 2.10 NHSE recognises 44 regional 'footprints' in England. This includes West Yorkshire. The West Yorkshire footprint in turn comprises 6 'local footprints', including Leeds (the others being Bradford and Craven, Calderdale, Kirklees, Harrogate & Rural District and Wakefield). There is an expectation that the regional STPs will focus on those services which will benefit from planning and delivery on a regional scale while local STPs (Leeds Plan) will focus on transformative change and sustainability in their respective local geographies. Local STPs will also need to underpin the regional STP and be synchronised and coordinated with it.
- 2.11 The following describes the emerging West Yorkshire & Harrogate STP as well as the Leeds Plan which will allow Leeds to be the best city for health and wellbeing

and help deliver significant parts of the new Leeds Health and Wellbeing Strategy. Both Plans should be viewed as evolving plans which be significantly developed through 2017.

## 2.12 Key milestones

- December 2015 – planning guidance published
- 15th April 2016 - Short return to NHSE, including priorities, gap analysis and governance arrangements
- May-June 2016 - Development of initial STPs
- End June 2016 - Each regional footprint (including West Yorkshire) submitted its emerging STP for a checkpoint review
- July -October 2016 - further development of the STPs, at both Leeds and West Yorkshire levels
- 21<sup>st</sup> October 2016 - further submission to NHSE of developing regional STPs
- November 2016 to August 2017 - Further development of STPs through active engagement, consultation and conversations with citizens, service users, carers, staff and elected members

## 3 Main issues

### ***'Geography' of the STP***

- 3.1 NHSE has developed the concept of a 'footprint' which is a geographic area that the STP will cover and have identified 44 'footprints' nationally.
- 3.2 Leeds, as have other areas within West Yorkshire, made representation regionally and nationally that each area within West Yorkshire should be recognised as its own footprint. However, since April 2016, it was clear that STP submissions to NHS England will be made only at the regional level ie, for us, a West Yorkshire & Harrogate STP which is supported by 6 "local" STPs, including the Leeds Plan.
- 3.3 The emerging plans for Leeds and West Yorkshire are therefore multi-tiered. The primary focus for Leeds is a plan covering the Leeds city footprint which focuses on citywide change and delivery. It sits under the refreshed Leeds Health and Wellbeing Strategy and encompasses all key health and care organisations in the city. When developing the Leeds Plan, consideration is being given to appropriate links / impacts at a West Yorkshire level.

### ***Approach to developing the West Yorkshire & Harrogate STP***

- 3.4 Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West Yorkshire & Harrogate STP and the Healthy Futures Programme Management Office (hosted by Wakefield CCG) is providing support for its development.

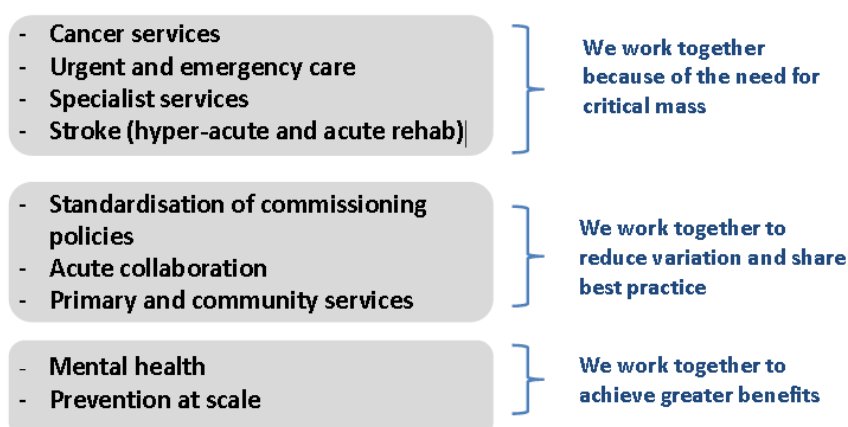
3.5 West Yorkshire Collaboration of Chief Executives meeting held on 8<sup>th</sup> April agreed that 'primacy' should be retained at a local level and any further West Yorkshire priorities will be determined by collective leadership using the following criteria:

- *Does the need require a critical mass beyond a local level to deliver the best outcomes?*
- *Do we need to share best practice across the region to achieve the best outcomes?*
- *Will working at a West Yorkshire level give us more leverage to achieve the best outcomes?*

3.6 The following guiding principles underpin the West Yorkshire approach to working together:

- *We will be ambitious for the populations we serve and the staff we employ*
- *The West Yorkshire & Harrogate STP belongs to commissioners, providers, local government and NHS*
- *We will do the work once – duplication of systems, processes and work should be avoided as wasteful and potential source of conflict*
- *We will undertake shared analysis of problems and issues as the basis of taking action*
- *We will apply subsidiarity principles in all that we do – with work taking place at the appropriate level and as near to local as possible.*

3.7 Priority areas currently being considered at a West Yorkshire & Harrogate STP level include:



3.8 These areas will be supported by enabling workstreams covering: digital, workforce, leadership and organisational development, communications & engagement and finance & business intelligence.

3.9 Leeds is well represented within the development of the West Yorkshire & Harrogate STP with Nigel Gray (Chief Executive, Leeds North CCG) leading on



Urgent and Emergency Care, Phil Corrigan (Chief Executive, Leeds West CCG) leading on Specialising Commissioning, Dr Ian Cameron (Director of Public Health, Leeds City Council) leading Prevention at Scale, Jason Broch (Chair of Leeds North CCG) leading on Digital, and Dr Andy Harris (Clinical Chief Officer Leeds South and East CCG) leading on Finance and Business Intelligence. In addition, Julian Hartley (Chief Executive, Leeds Teaching Hospitals NHS Trust) is chair of the West Yorkshire Association of Acute Trusts (WYAAT) and Thea Stein (Chief Executive of Leeds Community Healthcare NHS Trust) is the co-chair of a new West Yorkshire Primary Care and Community Steering Group.

3.10 A series of workshops have been arranged focusing on the different priority areas for West Yorkshire with representatives from across the CCGs, NHS providers and local authorities in attendance.

3.11 It is important to recognise that at the time of writing this paper the West Yorkshire & Harrogate STP is still in its development stage and the links between this and the six local STPs are still being worked through. The emerging West Yorkshire & Harrogate STP can be read at this link:

<http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/>

3.12 Leeds is also taking a lead role in bringing together Chairs of the Health and Wellbeing Boards across West Yorkshire to provide strategic leadership to partnership working around health and wellbeing and the STPs across the region.

### ***Approach taken in Leeds***

3.13 The refreshed Joint Strategic Needs Assessment (JSNA), the development of our second Leeds Health and Wellbeing Strategy and discussions / workshops at the Health and Wellbeing Boards in January, March, April, June, July and September 2016 have been used to help identify the challenges and gaps that Leeds needs to address and the priorities within our Leeds Plan. The Health and Wellbeing Board has also provided strategic steer to the shaping of solutions to address these challenges.

3.14 Any plans described within the final Leeds Plan will directly link back to the refreshed Leeds Health and Wellbeing Strategy under the strategic leadership of the Health and Wellbeing Board.

3.15 The Leeds Health and Care Partnership Executive Group (PEG) has been meeting monthly to provide oversight of the development of the Leeds Plan. This group, chaired by the Chief Executive of Leeds City Council, comprises of the Chief Executives / Accountable Officers of the statutory providers and commissioners, the Director of Adult Social Care, the Director of Children's Services and the Director of Public Health, Chair of the Leeds Clinical Senate, and Chair of the Leeds GP Provider Forum.

3.16 A joint team with representatives from across the statutory partners is driving the development of the Leeds Plan while ensuring appropriate linkages with the West Yorkshire & Harrogate STP. This team is being led by the Chief Operating Officer, Leeds South and East CCG. It comprises:

- A Central Team, providing oversight, programme management, coordination, financial and other impact analysis functions;
- Senior Managers and Directors across key elements of health and social care, who are responsible for identifying the major services changes we need to address the gaps;
- Experts from the “enabling” parts of the system such as informatics, workforce and estates, who need to address the implications of, and opportunities arising from, the proposed service changes;
- Individual members of the PEG, who act as Senior Responsible Owners and champion specific aspects of the Plan;
- A City-wide Planning Group now renamed the Leeds Plan Delivery Group, with representation from across the city, which provides assurance to the PEG on Leeds Plan development.

3.17 The development of the Leeds Plan has initially identified 5 primary ‘Elements’. These are the areas of health and care services where we expect most transformational change to occur:

- Rebalancing the conversation - Working with staff, service users and the public (sometime referred to as ‘the social contract’)
- Prevention
- Self-Management, Proactive & Planned Care
- Rapid Response in Time of Crisis
- Optimising the use of Secondary Care Resources & Facilities
- Education, Innovation and Research.

3.18 These are supported by the ‘enabling aspects’ of services / systems – where change will actually be driven from:

- Workforce
- Digital
- Estates and Procurement
- Communications & Engagement
- Finance & Business Intelligence.

3.19 Over 40 leads (at mainly Senior Manager and Director-level) from across the partnership have been assigned to one or more of the Elements / Enablers to work together to develop the detail. A flexible, responsive and iterative process to

developing the Leeds Plan has been deployed, focussing on the gaps, the solutions to address the gaps, and impact / dependencies across the other areas.

- 3.20 Sessions have taken place are being arranged with 3<sup>rd</sup> sector and patient and service user groups to raise awareness of the challenges and opportunities and to help inform and design solutions and shape the Leeds Plan.
- 3.21 Workshops have taken place with Senior Managers / Directors from across all partners and the 3<sup>rd</sup> sector to understand what key solutions and plans are being developed across the Elements and Enablers, to develop a 'golden thread' or narrative that describes all of the proposed changes in terms of a whole system, and to provide constructive input into the solutions.

### ***Local Digital Roadmaps***

- 3.22 Alongside the development of the Leeds Plan, there has also been a national requirement to develop and submit a Local Digital Roadmap (LDR). The LDR is a key priority within the NHS Five Year Forward View and an initial submission was made to NHSE at the end of June, after working with the Leeds Informatics Board and other stakeholders. The LDR describes a 5-year digital vision, a 3-year journey towards becoming paper-free-at-the-point-of-care and 2-year plans for progressing a number of predefined 'universal capabilities'. Within this, it demonstrates how digital technology will underpin the ambitions and plans for service transformation and sustainability.
- 3.23 LDRs are required to identify how local health and care systems will deploy and optimise digitally enabled capabilities to improve and transform practice, workflows and pathways across the local health and care system. Critically, they will be a gateway to funding for the city but they are not intended to be a replacement for individual organisations' information strategies. Over the next 5 years, funding of £1.3bn is to be distributed across local health and social care systems to achieve the paper-free ambition.
- 3.24 The priority informatics opportunities identified in the LDR are:
- To use technology to support people to maintain their own health and wellbeing;
  - To ensure a robust IT infrastructure provision that supports responsive and resilient 24/7 working across all health and care partners;
  - To provide workflow and decision support technology across General Practice, Neighbourhood Teams, Hospitals and Social Care;
  - To ensure a change management approach that embeds the use of any new technology into everyday working practices.
- 3.25 It is recognised that resources, both financial and people (capacity and capability), are essential to delivering this roadmap. A city-first approach is critical and seeks to eradicate the multiple and diverse initiatives which come from different parts of the health and care system, which use up resources in an unplanned way and often confuse. The LDR will also ensure that digital programmes and projects are

aligned fully to agreed whole-system outcomes described in the Leeds Health and Wellbeing Strategy and the Leeds Plan.

### ***Key aspects of the emerging Leeds Plan***

- 3.26 The Leeds Health and Wellbeing Board has provided a strong steer to the shaping of the Leeds Plan through discussions at formal Board meetings on 12 January 2016, 21 April 2016 and 06 September 2016 and two STP related workshops held on 21 June 2016 and 28 July 2016. The Board has reinforced the commitment to the Leeds footprint. The Board also supports taking our 'asset-based' approach to the next level. This is enshrined in a set of values and principles and a way of thinking about our city, which identifies and makes visible the health and care-enhancing assets in a community. It sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment. It values what works well in an area and identifies what has the potential to improve health and well-being. It supports individuals' health and well-being through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. It empowers communities to control their futures and create tangible resources such as services, funds and buildings.
- 3.27 The members of the Board have also placed the challenge that as a system we need to think and act differently in order to meet the challenges and ensure that "Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest".

### ***Challenges faced by Leeds***

- 3.28 The city faces many significant health and social care challenges commensurate with its size, diversity, urban density and history. We continue to face significant health inequalities between different groups. Over the next 25 years the number of people who live in Leeds is predicted to grow by over 15 per cent. The number of people aged over 65 is estimated to rise by almost a third to over 150,000 by 2030.
- 3.29 We have identified several specific areas where, if we focused our collective efforts, we predict will have the biggest impact in addressing the health and wellbeing gap, care quality gap and finance & efficiency gap.
- 3.30 The Health and Wellbeing Board has considered these gaps and what could be done to address them, as set out below.

Health and Wellbeing Gaps	Care and Quality Gaps
<p>Life expectancy for men and women remains significantly worse in Leeds than the national average. The gaps that we need to address are:</p> <p>HW1 - Cardiovascular disease (CVD) mortality is significantly worse than for England</p> <p>HW2 - Cancer mortality is significantly worse than the rest of Yorkshire and the Humber</p> <p>HW3 - Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL</p> <p>HW4 - PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived</p> <p>HW5 - Suicides have increased</p>	<p>The following NHS Constitutional KPIs have been identified as the areas to focus on to reduce the care and quality gap:</p> <p>CQ1 - Mental Health (including IAPT)</p> <p>CQ2 - Patient Satisfaction</p> <p>CQ3 - Quality of Life</p> <p>CQ4 - A&amp;E and Ambulance Response Times</p> <p>CQ5 - Delayed Transfers of Care (DTC)</p> <p>CQ6 - Hospital admission rates</p> <p>CQ7 - Capacity gap created by difficulties in recruiting and retaining staff, coupled with a rising demand</p> <p>CQ8 - Difficulties in providing greater access to services in and out of hours</p>
Finance and Efficiency Gaps	
<p>The financial gap facing the city under our 'do nothing' scenario is £723 million. It reflects the forecast level of pressures facing the 4 statutory delivery organisations in the city and assumes that our 3 CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules.</p>	

### Health and wellbeing gap

- 3.31 It is recognised that, despite best efforts, health improvement is not progressing fast enough and health inequalities are not currently narrowing. Life expectancy for men and women remains significantly worse in Leeds than the national average (life expectancy by Community Committee area between 2012 and 2014 is included at table 1). The gap between Leeds and England has narrowed for men, whilst the gap between Leeds and England has worsened for women.

	Life Expectancy at Birth - Female	Life Expectancy at Birth - Male	Life Expectancy at Birth - Persons
Inner East	80.2	76.2	78.1
Outer East	83	79.6	81.3
Inner North East	82.5	79.3	80.9
Outer North East	87	83.5	85.4
Inner South	80.3	75.5	77.8
Outer South	83.3	80.5	82
Inner West	81.4	76.7	79
Outer West	82.7	78.8	80.8
Inner North	80.9	79.5	80.3
Outer North	85.1	81.2	83.2
All Leeds	82.8	79.2	81

Table 1

- 3.32 Cardiovascular disease mortality is significantly worse than for England. However, the gap has narrowed. Cancer mortality is significantly worse than the rest of Yorkshire and the Humber (YH) and England with no narrowing of the gap. There is a statistically significant difference for women whose mortality rates are higher in Leeds than the YH average. The all-ages-all-cancers trend for 1995-2013 is

improving but appears to be falling more slowly than both the YH rate and the England rate, which is of concern.

- 3.33 Avoidable Potential Years of Life Lost (PYLL) from Cancer for those under 75 years of age is a new measure which takes into account the age of death as well as the cause of death. Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL. PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived.
- 3.34 Infant mortality has significantly reduced from being higher than the England rate to now being below it.
- 3.35 Suicides have increased, after a decline, and are now above the England rate. Looking at the geographical distribution of suicides (2016 Leeds Suicide Audit), a pattern has emerged that appears to correlate areas of high deprivation to areas with a high number of suicides. It was found that 55% of the audit population lived in the most deprived 40% of the city. This shows a clear relationship between deprivation and suicide risk within the Leeds population. The area with the highest number of suicides is slightly to the west and south of the city centre. These areas make a band across LS13, LS12, LS11, LS10 and LS9 (i.e. Inner West, Inner South and Inner East)
- 3.36 Within Leeds, for the big killers there has been a significant narrowing in the gap for deprived communities for cardiovascular disease, a narrowing of the gap for respiratory disease but no change for cancer mortality. There are 2,200 deaths per year <75 years. Of these 1,520 are avoidable (preventable and amendable) and, of these, 1,100 are in non-deprived parts of Leeds and 420 in deprived parts of Leeds (the cancer rate per 100,000 of the population for 2010 - 2014 is shown by Community Committee area at table 2).

For further information on Inner North East Community Committee, please see Appendix 1.

Column1	Under 75s Cancer Mortality - Female	Under 75s Cancer Mortality - Male	Under 75s Cancer Mortality - Persons
Inner East	177.7	236.3	206.5
Outer East	134.9	165.9	149.5
Inner North East	114.6	146.9	129.7
Outer North East	106.2	131	118
Inner South	179.3	208.9	193.9
Outer South	127.6	160.8	143.5
Inner West	152.8	228.9	190
Outer West	146.8	161.1	153.3
Inner North West	167.7	133.6	149.3
Outer North West	116.3	153.6	133.9
All Leeds	128.7	156.9	142

Table 2

- 3.37 The following are opportunities where action to address the gap might be identified:
- Scaling up – Scaling up of targeted prevention to those at high risk of Cardiovascular disease, diabetes, smoking related respiratory disease and falls. In

addition, scaling up of children and young people initiatives already in existence, such as Best Start and childhood obesity / healthy weight programmes.

- Look at options to move to a community-based approach to health beyond personal / self-care. Scale up the Leeds Integrated Healthy Living Service; aligning partner Commissioning and provision, inspiring communities and partners to work differently – including physical activity/active travel, digital, business sector, developing capacity and capability.
- Increased focus on prevention - for short term and longer term benefits.

#### *Care and quality gap*

3.38 The following gaps have been identified:

- There are a number of aspects to the Care and Quality gap. In terms of our NHS Constitutional Key Performance Indicators (KPIs) the areas where significant gaps have been identified include: Mental Health (including Improving Access to Psychological Therapies), Patient Satisfaction, Quality of Life, Urgent Care Standards, Ambulance Response Times and Delayed Transfers of Care (DTC).
- Whilst performance on the Urgent Care Standard is below the required level, performance in Leeds is better than most parts of the country. There is a need to ensure that a greater level of regional data is used to reflect the places where Leeds residents receive care.
- There are 4 significant challenges facing General Practice across the city: the need to align and integrate working practices with our 13 Neighbourhood Teams; the need to provide patients with greater access to their services (this applies to both extended hours during the 'working week', and also at weekends); the severe difficulties they are experiencing in recruiting and retaining GPs and practice nurses; and the significant quality differential between the best and worst primary care estate across the city.
- There is a need to ensure that there is a wider context of Primary Care, outside of general practices that must be considered.

3.39 The following are opportunities where action to address the gap might be identified:

- More self-management of health and wellbeing.
- Development of a workforce strategy for the city which considers: increasing the 'transferability' of staff between the partner organisations; widespread up-skilling of staff to embed an asset-based approach to the relationship between professionals and service users; attracting, recruiting and retaining staff to address key shortages (nurses and GPs); improved integration and multi-skilling of the unregistered workforce and opportunities around apprenticeships; workforce planning and expanding the content and use of the citywide Health and Care workforce database.

- Partnerships with university and business sectors to create an environment for solutions to be created and implemented through collaboration across education, innovation and research.
- Maternity services - Key areas requiring development include the increased personalisation of the maternity offer, better continuity of care, increased integration of maternity care with other services within communities, and the further development of choice.
- Children's services - In a similar way, for children's services the key area requiring development is that of emotional and mental health support to children and younger people. Key components being the creation of a single point of access; a community based eating disorder service; and primary prevention in children's centres and schools both through the curriculum and anti-stigma campaigns.

#### *Finance and efficiency gap*

3.40 The following gaps have been identified:

- The projected collective financial gap facing the Leeds health and care system (if we did nothing about it) is £723 million by 2021. It reflects the forecast level of pressures facing the four statutory delivery organisations (Leeds City Council, Leeds Teaching Hospitals NHS Trust, Leeds and York Partnership NHS Foundation Trust and Leeds Community Healthcare NHS Trust) in the city and assumes that our three CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules. This is driven by inflation, volume demand, lost funding and other local cost pressures.

3.41 The following opportunities were discussed as some of the areas where action to address the gap might be identified:

- Citywide savings will need to be delivered through more effective collaboration on infrastructure and support services. To explore opportunities to turn the 'demand curve' on clinical and care pathways through: investment in prevention activities; focusing on the activities that provide the biggest return and in the parts of the city that will have the greatest impact; maximising the use of community assets; removing duplication and waste in cross-organisation pathways; ensuring that the skill-mix of staff appropriately and efficiently matches need across the whole health and care workforce e.g. nursing across secondary care and social care as well as primary care; and by identifying services which provide fewer outcomes for local people and offer less value to the 'Leeds £'.
- Capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and build on being the centre for specialist care for the region.



## Emerging Leeds Plan – supporting the Leeds Health and Wellbeing Strategy

3.42 The Leeds Plan will have specific themes which will look at what action the health and care system needs to take to help fulfil the priorities identified within the Leeds Health and Wellbeing Strategy. Currently these emerging themes include:

- **Rebalancing the conversation - Working with staff, service users and the public** - which supports the ethos of the Leeds Health and Wellbeing Strategy and sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It also emphasises individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. This will also support Leeds Health and Wellbeing Strategy Priority 3 – 'Strong, engaged and well connected communities' and Priority 9 'Support self-care, with more people managing their own conditions' - using and building on the assets in communities. We must focus on supporting people to maintain independence and wellbeing within local communities for as long as possible. People need to be more involved in decision making and their own care planning by setting goals, monitoring symptoms and solving problems. To do this, care must be person-centred, coordinated around all of an individual's needs through networks of care rather than single organisations treating single conditions.
- **Prevention, Proactive Care, Self-management and Rapid Response in Time of Crisis** – which directly relates to the Priority 8 - 'A stronger focus on prevention' - the role that people play in delivering the necessary focus on prevention and what action the system needs to take to improve prevention, and Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. Services closer to home will be provided by integrated multidisciplinary teams working proactively to reduce unplanned care and avoidable hospital admissions. They will improve coordination for getting people back home after a hospital stay. These teams will be rooted in neighbourhoods and communities, with co-ordination between primary, community, mental health and social care. They will need to ensure care is high quality, accessible, timely and person-centred. Providing care in the most appropriate setting will ensure our health and social care system can cope with surges in demand with effective urgent and emergency care provision.
- **Optimising the use of Secondary Care Resources & Facilities** – which also contributes to Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. This is ensuring that we have streamlined processes and only admitting those people who need to be admitted. As described above this needs population-based, integrated models of care, sensitive to the needs of local communities. This must be supported by better integration between physical and mental health and care provided in and out of hospital. Where a citizen has to use secondary care we will be putting ourselves in the shoes of the citizen and asking if the STP answers, 'Can I get effective testing and treatment as efficiently as possible?'

- **Innovation, Education, Research** - which relates to Leeds Health and Wellbeing Strategy Priority 7 – ‘Maximise the benefits from information and technology’ – how technology can give people more control of their health and care and enable more coordinated working between organisations. We want to make better use of technological innovations in patient care, particularly for long term conditions management. This will support people to more effectively manage their own conditions in ways which suit them. Leeds Health and Wellbeing Strategy Priority 11 – ‘A valued, well-trained and supported workforce’, and priority 5 – ‘A strong economy with quality local jobs’ – through things such as the development of a the Leeds Academic Health Partnership and the Leeds Health and Care Skills Academy and better workforce planning ensuring the workforce is the right size and has the right knowledge and skills needed to meet the future demographic challenges.
- Mental health and physical health will be considered in all aspects of the STP within the Leeds Plan but also there will be specific focus on Mental Health within the West Yorkshire & Harrogate STP, directly relating to Leeds Health and Wellbeing Strategy Priority 10 – ‘Promote mental and physical health equally’.

3.43 When developing the Leeds Plan, the citizen is at the forefront and the following questions identified in the Leeds Health and Wellbeing Strategy are continually asked:

- *Can I get the right care quickly at times of crisis or emergency?*
- *Can I live well in my community because the people and places close by enable me to?*
- *Can I get effective testing and treatment as efficiently as possible?*

## 4 Corporate considerations

### 4.1 Consultation and engagement

4.1.11 The purpose of this report is to share information about the progress of development of the Leeds Plan. A primary guiding source for the Leeds Plan has been the Leeds Health and Wellbeing Strategy 2016-2021 which was been widely engaged on through its development.

4.1.12 The Leeds Plan will include a clear roadmap for delivery of the service changes over the next 4-5 years. This will also identify how and when engagement, consultation and co-production activities will take place with the public, service users and staff.

4.1.13 In relation to the West Yorkshire & Harrogate STP, this engagement is being planned and managed through the West Yorkshire Healthy Futures Programme Management Office.

### 4.2 Equality and diversity / cohesion and integration

4.2.1 Any future changes in service provision arising from this work will be subject to equality impact assessment.

### 4.3 Council policies and best council plan

4.3.2 The refreshed Joint Strategic Needs Assessment (JSNA) and the Leeds Health and Wellbeing Strategy have been used to inform the development of the Leeds Plan. Section 3.42 of this paper outlines how the emerging Leeds Plan will deliver significant part of the Leeds Health and Wellbeing Strategy.

4.3.3 The Leeds Plan will directly contribute towards the achieving the breakthrough projects: Early intervention and reducing health inequalities and 'Making Leeds the best place to grow old in'.

4.3.4 The Leeds Plan will also contribute to achieving the following Best Council Plan Priorities: Supporting children to have the best start in life; preventing people dying early; promoting physical activity; building capacity for individuals to withstand or recover from illness; and supporting healthy ageing.

### 4.4 Resources and value for money

4.4.1 The Leeds Plan will have to describe the financial and sustainability gap in Leeds, the plan Leeds will be undertaking to address this and demonstrate that the proposed changes will ensure that we are operating within our likely resources. In order to make these changes, we will require national support in terms of local flexibility around the setting of targets, financial flows and non-recurrent investment.

4.4.2 As part of the development of the West Yorkshire & Harrogate STP, the financial and sustainability impact of any changes at a West Yorkshire level and the impact on Leeds will need to be carefully considered and analysis is currently underway to delineate this.

4.4.3 It is envisaged that Leeds may be able to capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and to grow our offer for specialist care for the region.

### 4.5 Risk management

4.5.1 Failure to have robust plans in place to address the gaps identified as part of the plan development will impact the sustainability of the health and care in the city.

4.5.2 Two key overarching risks present themselves, given the scale and proximity of the challenge and the size and complexity of both the West Yorkshire footprint and Leeds itself:

- Potential unintended and negative consequences of any proposals as a result of the complex nature of the local and regional health and social care systems and their interdependencies. Each of the partners has their own internal pressures and governance processes they need to follow.

- Ability to release expenditure from existing commitments without de-stabilising the system in the short-term will be extremely challenging as well as the risk that any proposals to address the gaps do not deliver the sustainability required over the longer-term.
- 4.5.3 The challenge also remains to develop a cohesive narrative between technology plans and how they support the plans for the city. Leeds already has a defined blueprint for informatics, strong cross organisational leadership and capability working together with the leads of each STP area to ensure a quality LDR is developed and implemented.
- 4.5.4 Whilst the Leeds the health and care partnership has undertaken a review of non-statutory governance to ensure it is efficient and effective, the bigger West Yorkshire footprint upon which we have been asked to develop an STP will present much more of a challenge.
- 4.5.5 The effective management of these risks can only be achieved through the full commitment of all system leaders within the city to focus their full energies on the developing a robust STP and Leeds Plan and then delivering the plans within an effective governance framework.

## **5 Conclusions**

- 5.1 As statutory organisations across the city working with our thriving volunteer and third sectors and academic partners, we have come together to develop, for the first time, a system-wide plan for a sustainable, high-quality health and social care system. We want to ensure that services in Leeds can continue to provide high-quality support that meets, or exceeds, the expectations of adults, children and young people across the city: the patients and carers of today and tomorrow.
- 5.2 Our Leeds Plan will be built on taking our asset-based approach to the next level to help deliver the health and care aspects of the Leeds Health and Wellbeing Strategy. This is enshrined in a set of values and principles and a way of thinking about our city, which:
- Identifies and makes visible the health and care-enhancing assets in a community;
  - Sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services;
  - Promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment;
  - Values what works well in an area;
  - Identifies what has the potential to improve health and wellbeing the fastest;
  - Supports individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources;

- Empowers communities to control their futures and create tangible resources such as services, funds and buildings;
- Values and empowers the workforce and involves them in the co-production of any changes.

5.3 The following table summarises, at a high-level, the key changes that we expect to take place over the next five-plus years and which will provide the greatest leverage.

Key solutions to address our gaps and create a sustainable health and care for the future...		
Changing the conversation and working with the public, service users and our workforce	Investing more in prevention, targeting in those areas that will reap the greatest impact.	
Increasing and integrating our community offer for out of hospital health and social care, providing proactive care and rapid response in a time of crisis.	Capitalising on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire	
Supported by...		
Working with people at every stage of change through clear comms and engagement	Having a national pioneering integrated digital infrastructure being used by a digital literate workforce	Creating an environment for solutions to be produced, economic investment through collaboration and partnerships
Using existing estate more effectively ensuring that they are fit for the purpose and disposing of surplus estate	Reviewing our procurement practices and top 100 supplier/organisation spends to ensure that we are getting best value in spending our Leeds £ and economies of scale	Creating 'one' workforce supported by leading education, training and technology

5.4 Our plan is based on the following imperatives:

- the four statutory delivery organisations will be efficient and effective within their own 'boundaries' by reducing waste and duplication generally
- all partners will collaborate more effectively on infrastructure and support services
- we will turn the 'demand curve' through:
  - investment in prevention activities, focusing on those that provide the biggest return and in the parts of the city that will have greatest impact
  - re-balancing the social contract between our citizens and the statutory bodies, transferring some activities currently undertaken by employees in the statutory sector to individuals, and maximising the use of community assets
  - reducing waste and duplication in cross-organisational pathways;
  - ensuring that the skill-mix of staff appropriately and efficiently matches need - movement from specialist to generalist, from qualified professional to assistant practitioner, and from assistant practitioner to care support worker

5.5 There is significant work still to do to develop the Leeds Plan to the required level of detail. Colleagues from across the health and social care system will need to

commit substantial resource to its development and to ensure that citizens are appropriately engaged and consulted with. Additionally, senior leaders from Leeds will continue to take a prominent role in shaping the West Yorkshire & Harrogate STP.

- 5.6 It is important to recognise that the West Yorkshire & Harrogate STP is still in its development and the links between this and the six local Plans are still being developed. Getting the right read-across between plans to ensure a coherent and robust STP at regional level which meets the requirements of national transformation funding needs to be an ongoing process and Leeds will need to be mindful of this whilst developing local action.
- 5.7 Over the coming months, Leeds will continue to prioritise local ambitions and outcomes through the development of its primary Leeds Plan as a vehicle for delivering aspects of the Leeds Health and Wellbeing Strategy.

## **6 Recommendations**

Inner North East Community Committee is asked to:

- 6.1 Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
- 6.2 Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
- 6.3 Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

## **7 Background information**

- 7.1 West Yorkshire and Harrogate emerging STP:  
[\(http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/\)](http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/)

# Appendix 1

## Area overview profile for Inner North East Community Committee

This profile presents a high level summary of data sets for the Inner North East Community Committee, using closest match Middle Super Output Areas (MSOAs) to calculate the area.

All ten Community Committees are ranked to display variation across Leeds and this one is outlined in red.

If a Community Committee is significantly above or below the Leeds rate then it is coloured as a dark grey bar, otherwise it is shown as white. Leeds overall is shown as a horizontal black line, Deprived Leeds\* (or the deprived fifth\*\*) is a dashed horizontal. The MSOAs that make up this area are shown as red circles and often range widely.

Pupil ethnicity, top 5	Area	% Area	% Leeds
White - British	4,290	40%	67%
Pakistani	1,690	16%	6%
Indian	648	6%	2%
Black - African	537	5%	5%
Any other white background	508	5%	4%

(January 2016, top 5 in Community committee, corresponding Leeds value)

Pupil language, top 5	Area	% Area	% Leeds
English	7,580	73%	81%
Urdu	674	6%	3%
Panjabi	315	3%	1%
Bengali	172	2%	1%
Polish	135	1%	1%

(January 2016, top 5 in Community committee, corresponding Leeds value)

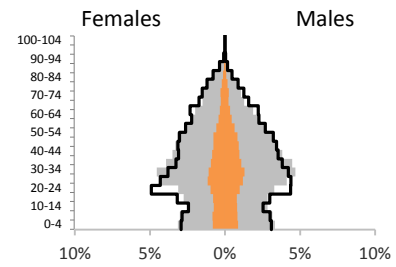
**Population: 80,349**

40,180

40,169

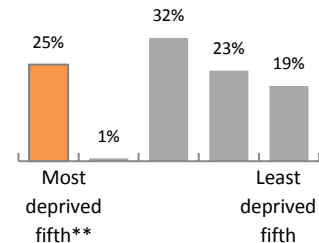
Comparison of Community Committee and Leeds age structures in October 2015.

Leeds is outlined in black, Community Committee populations are shown as orange if inside the most deprived fifth of Leeds, or grey if elsewhere.



### Deprivation distribution

Proportions of this population within each deprivation 'quintile' or fifth of Leeds (Leeds therefore has equal proportions of 20%), October 2015.



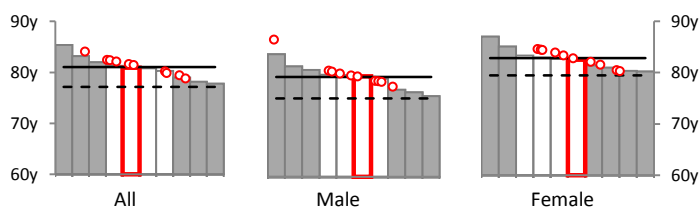
### GP recorded ethnicity, top 5

GP recorded ethnicity, top 5	% Area	% Leeds
White British	52%	71%
Other White Background	13%	10%
Pakistani or British Pakistani	8%	3%
Indian or British Indian	6%	3%
Black African	3%	3%

(October 2015, top 5 in Community committee, corresponding Leeds values)

### Life expectancy at birth, 2012-14 ranked Community Committees

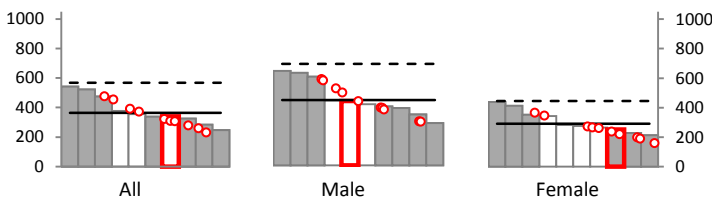
ONS and GP registered populations



(years)	All	Males	Females
Inner North East CC	80.9	79.3	82.5
Leeds resident	81.0	79.2	82.8
Deprived Leeds*	77.1	75.0	79.5

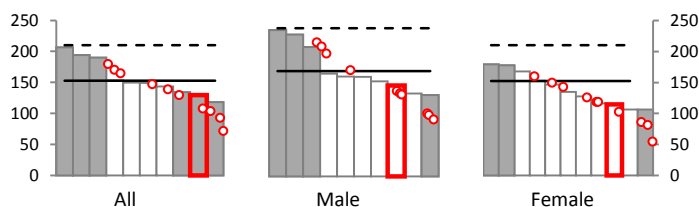
Slope index of inequality (see commentary) = 4.2

### All cause mortality - under 75s, 2010-14 ranked. Directly age Standardised Rates (DSRs)



(DSR per 100,000)	All	Males	Females
Inner North East CC	340	436	252
Highest MSOAs in area	474	582	364
Lowest MSOAs in area	227	294	157
Leeds resident	365	441	291
Deprived fifth**	567	687	444

### Cancer mortality - under 75s, 2010-14 ranked



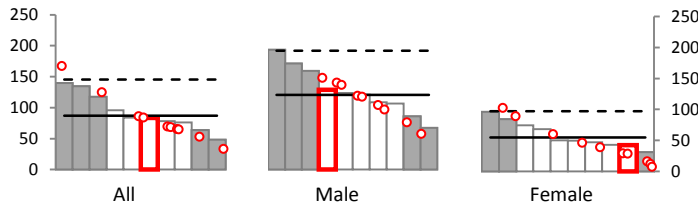
(DSR per 100,000)	All	Males	Females
Inner North East CC	130	147	115
Highest MSOAs in area	179	216	160
Lowest MSOAs in area	71	92	54
Leeds resident	153	170	137
Deprived fifth	210	239	182

DSR - Directly Standardised Rate removes the effect that differing age structures have on data, allows comparison of 'young' and 'old' areas.

# Appendix 1

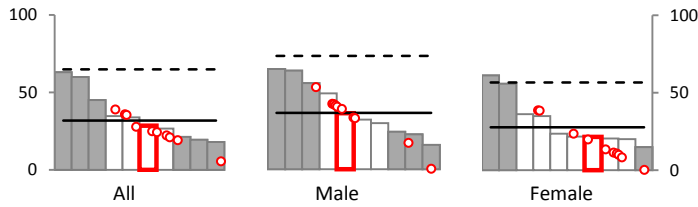
## Circulatory disease mortality - under 75s, 2010-14 ranked

ONS and GP registered populations



(DSR per 100,000)	All	Males	Females
Inner North East CC	84	129	42
Highest MSOAs in area	167	257	102
Lowest MSOAs in area	33	57	7
Leeds resident	87	121	55
Deprived fifth**	145	192	97

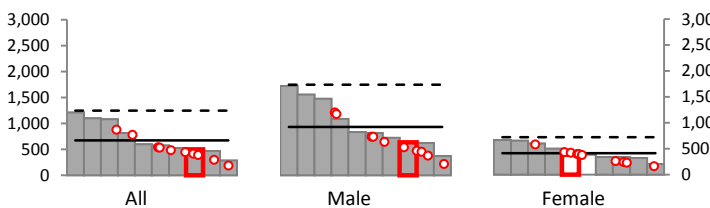
## Respiratory disease mortality - under 75s, 2010-14 ranked



(DSR per 100,000)	All	Males	Females
Inner North East CC	28	36	22
Highest MSOAs in area	39	53	38
Lowest MSOAs in area	5	0	0
Leeds resident	32	36	28
Deprived fifth	65	73	57

## Alcohol specific admissions, 2012-14 ranked

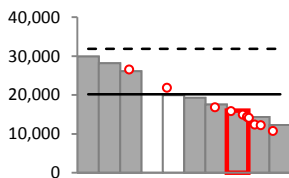
HES



(DSR per 100,000)	All	Males	Females
Inner North East AC	503	638	383
Highest MSOAs in area	878	1,211	575
Lowest MSOAs in area	181	216	154
Leeds resident	673	934	412
Deprived Leeds*	1,249	1,752	722

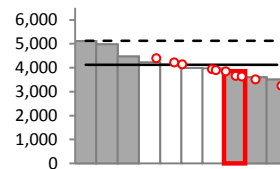
## GP recorded conditions, persons, October 2015 (DSR per 100,000)

GP data



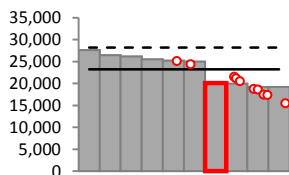
### Smoking (16y+)

Inner NE CC	15,994
Leeds	20,165
Deprived Leeds *	31,829



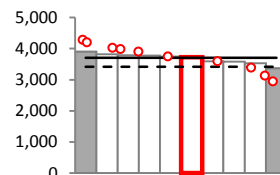
### CHD

Inner NE CC	3,856
Leeds	4,126
Deprived Leeds *	5,122



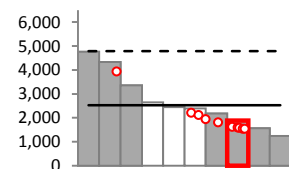
### Obesity (16y+ and BMI>30)

Inner NE CC	20,065
Leeds	23,226
Deprived Leeds *	28,196



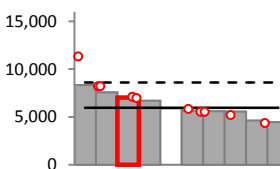
### Cancer

Inner NE CC	3,724
Leeds	3,703
Deprived Leeds *	3,419



### COPD

Inner NE CC	1,888
Leeds	2,532
Deprived Leeds *	4,792

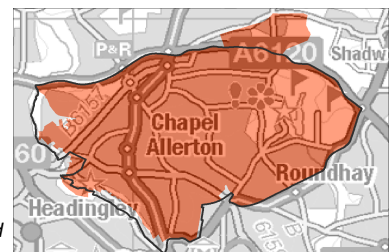


### Diabetes

Inner NE CC	7,033
Leeds	5,977
Deprived Leeds *	8,603

The GP data charts show all ten Community Committees in rank order by directly standardised rate (DSR). DSR removes the effect that differing age structures have on data, and allow comparison of 'young' and 'old' areas. GP data can only reflect those patients who visit their doctor. Certain groups within the population are known to present late, or not at all, therefore it is important to remember that GP data is not the whole of the picture. This data includes all Leeds GP registered patients who live within the Community Committee. However, some areas of Leeds have low numbers of patients registered at Leeds practices; if too few then their data is excluded from the data here. Obesity here is the rate within the population who have a recorded BMI.

**Map** shows this Community Committee as a black outline, the combined best match MSOAs used in this report are the shaded area. **\*Deprived Leeds:** areas of Leeds within the 10% most deprived in England, using the Index of Multiple Deprivation. **\*\*Most deprived fifth (quintile) of Leeds** - Leeds split into five areas from most to least deprived, using IMD2015 LSOA scores adjusted to MSA2011 areas. **Ordnance Survey** PSMA Data, Licence Number 100050507, (c) Crown Copyright 2011, All rights reserved. **GP data** courtesy of Leeds GPs, only includes Leeds registered patients who are resident in the city. **Admissions data** Copyright © 2016, re-used with the permission of the Health and Social Care Information Centre (HSCIC) / NHS Digital. All rights reserved.





# Appendix 1

## Inner North East Community Committee

The health and wellbeing of the Inner North East Community Committee contains some variation across the range of Leeds, overall in the midrange of Leeds. Around 25% of the population live in the most deprived fifth of Leeds\*. Life expectancy within the 10 MSOA\*\* areas making up the Community Committee are generally average for Leeds. However, comparing single MSOA level life expectancies is not always suitable\*\*\*.

Instead the Slope Index of Inequality (Sii\*\*\*\*) is used as a measure of health inequalities in life expectancy at birth within a local area taking into account the whole population experience, not simply the difference between the highest and lowest MSOAs. The Sii for this Community Committee is 4.2 years and can be interpreted as the difference in life expectancy between the most and least deprived people in the Community Committee. Life expectancy for the Community Committee is more or less the same as for Leeds overall.

The age structure bears a close resemblance to that of Leeds overall except for lower numbers of young adults. GP recorded ethnicity shows the Community Committee to have smaller proportions of "White background" than Leeds and higher proportions of some BME groups, especially "Pakistani or British Pakistani". However 16% of the GP population in Leeds have no recorded ethnicity which needs to be taken into account here. The pupil survey shows a similar picture.

All-cause mortality for under 75s is not significantly different to the Leeds average, none of the MSOAs have extremely high values. Cancer and circulatory disease mortality rates are widely spread over Leeds at MSOA level but the Community Committee rates are not significantly different to Leeds – except for cancer mortality overall which is. The *Chapelton* MSOA male circulatory mortality is fifth highest in Leeds.

Alcohol specific admissions for this Community Committee are significantly below Leeds for men and overall. Almost all the MSOAs in the area have rates significantly below the Leeds rates. Smoking in the MSOAs is all below the Leeds average, except for *Chapelton* and *Meanwood "6 Estates"* which are actually significantly above Leeds. GP recorded obesity shows the same situation, with *Chapelton* and *Meanwood "6 Estates"* MSOAs again being above the Leeds average. All MSOAs have CHD rates around average or significantly below those of Leeds.

GP recorded cancer overall is not significantly different to the city, but the *Roundhay* MSOA has the 4<sup>th</sup> highest rate of recorded cancer in Leeds. Diabetes at MSOA level includes 5 areas above Leeds, the highest of which is *Chapelton* in second place in the city.

**\*Deprived fifth of Leeds:** The fifth of Leeds which are most deprived according to the 2015 Index of Multiple Deprivation, using MSOAs.  
**\*\*MSOA:** Middle Super Output Area, small areas of England to enable data processing at consistent and relatively fine level of detail. MSOAs each have a code number such as E02002300, and locally they are named, in this sheet their names are in italics. MSOAs used in this report are the post 2011 updated versions; 107 in Leeds. **\*\*\*Life expectancy:** Life expectancy calculations are most accurate where the age structure of, and deaths within, of the subject area are regular. At MSOA level there are some extreme cases where low numbers of deaths and age structures very different to normal produce inconsistent LE estimates. So while a collection of MSOA life expectancy figures show us information on the city when they are brought together, as single items they are not suitable for comparison to another. This report displays Community Committee level life expectancy instead, and uses the MSOA calculations to produce the Slope Index of Inequality. **\*\*\*\*Slope Index of Inequality:** more details here <http://www.instituteoftheequity.org/projects/the-slope-index-of-inequality-sii-in-life-expectancy-interpreting-it-and-comparisons-across-london>. For this profile, MSOA level deprivation was calculated with July 2013 population weighted 2015IMD LSOA deprivation scores and MSOA level life expectancy in order to create the Sii.

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**Report of:** Lucy Jackson Chief Officer Public Health ENE/Leeds North CCG

**Report to:** Inner North East Community Committee – Chapel Allerton Ward, Moortown Ward, Roundhay Ward

**Report author:** Liz Bailey Health and Wellbeing Improvement Manager ENE Locality, Public Health  
**Contact** 0113-3367641 or 07891273837

**Date:** 7<sup>th</sup> March 2017

**For information and to note**

## **Title: Update on Public Health Activity in Inner North East Leeds**

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### **Purpose of report**

1. To bring key health and wellbeing activity and achievements of the ENE/Leeds North CCG Locality Public Health Team to the attention of the Inner East Community Committee.
2. To make the Committee aware of the new Locality Community Health Development and Improvement Services, which becomes operational in our 10% most deprived neighbourhoods on 1st April 2017.
3. To update on activity progressed from the previous Community Committee around reducing social isolation workshop in 2015.
4. To receive comments on the programme of work being undertaken and any further key health issues that the Committee wish to draw to the team's attention.

### **Main issues**

#### **Health Needs**

5. Since IMD 2010 there has been a 16% increase in the deprived population of Leeds.

6. Whilst not all of the Inner North East Leeds Community Committee area is in the most deprived 10% neighbourhoods in Leeds, both Chapeltown and Meanwood (most particularly Meanwood 6 Estates Medium Super Output Area) are and they form the main focus for public health activity in this area.
7. Both these neighbourhoods score poorly on Health Deprivation and Disability score and a number of other wider determinants of health. Chapeltown scores poorly on measures of income, employment, crime and living environment, and Meanwood on income, employment and crime, all of which impact on a person's ability to stay well emotionally, psychologically and physically.
8. There have been noticeable demographic changes in these two Inner North East neighbourhoods, in common with many others across Leeds. For instance, although Chapeltown has 27% of the city's Caribbean population live here, 19% of the population is Muslim and there is now a higher than average 'white other' population, of which Romanians at 10%, are the largest group.
9. The percentage of population that cannot speak English well is also high and has implications, for both general wellbeing and access to health services.
10. Meanwood has also seen some, but less dramatic changes in its local population, but now, in addition to the white population has 5% African, 3% Caribbean, 4% Romanian, 4% Iranian and 6% Zimbabwean. However, the percentage of population that cannot speak English well is average.
11. Both these LSOAs have challenges in terms of poverty and low income, but in terms of benefit claimants, the general trend is downwards. In Chapeltown, the proportion of people aged 16-74yrs who are claiming at least 1 key DWP benefit has gone down from 26% in 2013 to 23% in 2015. In Meanwood it went from 24% in 2013 to 20% in 2015, but both are still above the Leeds figure of 14%.
12. There is above average percentage of households where multiple dimensions of deprivation exist and above average percentage of the population that has been resident in the UK for less than 10 years in both Chapeltown and Meanwood. Child poverty in Chapeltown is well above the Leeds average (34%), compared to 23%, but even more so in Meanwood, where it stands at 36%.
13. Chapeltown is below the Leeds average on several health indicators, including cancer, coronary heart disease and chronic obstructive pulmonary disease. However, male circulatory disease mortality is the fifth highest in Leeds and GP recorded diabetes in Chapeltown Medium Super Output Area is the second highest in the city, having increased over the last three years. This may indicate that there are more previously undiagnosed cases being identified and treated by increased vigilance by GPs.
14. More of Meanwood's population report bad, or very bad health (7%), this being above the Leeds average of 5%. This is also borne out in Meanwood 6 Estates GP reported

rates of smoking, coronary heart disease, chronic obstructive pulmonary disease, obesity and diabetes, all of which are higher than the Leeds average.

## **Public Health Work Programmes**

15. The work of the locality Public Health team has been set in the context of the re-commissioned Third Sector contracts, demographic changes and the Working Together for Chapeltown Priorities, which were agreed at the beginning of 2016: To note-this report does not detail all of the work of the Office of the Director of Public Health that is carried out by citywide Public Health teams.

## **Commissioning Activity**

### **Re-commissioning of the Locality Community Health Development and Improvement Service**

16. The review and re-commissioning of the Locality Community Health Development and Improvement Service, which is now complete, has brought together 14 previously separate contracts into three separate area based contracts. The new service will be launched on 21st February 2017, with the service fully operational from 1st April 2017.

17. A consortia arrangement, led by Feel Good Factor and comprising Zest Health for Life, Space 2, Shantona and Touchstone, will deliver the East North East part of this work, which has a value of £349,706 p.a across the 10% most deprived communities in East North East Leeds.

18. The review process identified an imbalance of resources across Leeds and the new contracts have resulted in a greater proportion of the resource being directed towards East North East Leeds, to reflect the greater deprivation in this area. Chapeltown and Meanwood will be included in this work.

19. The service will take a community development approach and focus primarily on tackling the wider determinants of health, with a secondary focus on lifestyle factors to reduce the health inequality gap- ensuring that those who are the poorest improve their health the fastest.

20. The service is commissioned to meet the needs of all sections of the community in a given 10% deprived neighbourhood. Newly emerging communities are a key target group for attention as the service review identified language and cultural barriers as important factors leading to adverse outcomes in terms of knowledge of and access to education, work and health services.

### **Chapeltown and Harehills Health and Wellbeing Partnership**

21. The Chapeltown and Harehills Health and Wellbeing Partnership has progressed a number of actions from its action plan during the year, including:

- Developed and regularly updated Directory of Services to enable community members and frontline professionals find the local services they need quickly

- Planned and delivered a successful health event at the Reginald Centre in Chapeltown during May 2016
- Provided opportunities for partners to update professional development through Cook 4 Life training (2 Third sector organisations trained). Further session planned 1st March 2017
- Developed partnership with National Energy Advice to deliver 'Energy efficiency in the community' training (23 frontline staff trained during Winter 2016)

### **Activity Around Reducing Social Isolation:**

22. Reducing social isolation has been an on-going strand of work for the partnership group, since being raised at Community Committee in 2015. The most challenging aspect of this is identifying and reaching the most isolated and from April 2016 the following activities have been developed with this intention:

- Improved links between community, local professionals and the hospital Patient Advice & Liaison Service
- Partnered with Leeds University to map faith sector support for local people and interactive tool produced. Plans are developing to use this tool to further engage faith sector and help them reach further out to local people (particularly newly emerging communities)
- Developed a prompt sheet for frontline staff e.g. community HUB staff to pro-actively identify and support potential socially isolated individuals. This is intended to pick up people who venture out only to meet urgent needs
- Completed consultation exercise with South Asian elders at the Al Khidmat Centre about their perceptions of and needs around reducing social isolation-planning delivery of an outreach health event to follow this up early 2017
- Now planning a multi-agency targeted out reach into small number of Chapeltown streets in April/May 2017. Designed to identify socially isolated individuals and link them into local activity

### **Chapeltown and Harehills Best Start Zone**

23. The Chapeltown and Harehills Best Start Zone Group is targeting multi agency efforts in Chapeltown and Harehills around parental and child wellbeing. It contributes positively to achieving the overall aim of the Leeds Best Start Plan 2015-2019: A Preventative Programme from Conception to Age 2. During this year it has:

- Increased awareness of professionals to key issues affecting the CHES Best Start Zone, including high reported incidents of domestic violence in Harehills, late presentation and poor attendance at antenatal care, overcrowded housing, high child obesity at reception age, high infant mortality rates, high smoking rates, high fuel poverty and high levels of child poverty
- Loaned out 28 Moses baskets in the Chapeltown Moses basket loan scheme and rolled out to Compton Centre in Harehills. Public health information (in a range of

languages) will be included to ensure prolonged use of the basket for safe sleeping to reduce infant mortality from sudden infant death syndrome (SIDS)

- Best Start Zone professionals are now listed as key services in a local directory, which was disseminated onto the local teams.
- Effectively maintained the Healthy Start multivitamins in local children's centres. Increasing the uptake in preschool children in line with Department of Health guidelines.
- The Early Start service has been made aware of and signposted to local funding to support local improvements for service users, with the aim of improving outcomes
- Best Start Zone colleagues have had a presence in the local community at the Reginald Centre Health Awareness event. This promoted the Best Start Zone work within the local area and helped partners engage with harder to reach populations.
- Collaborated with housing colleagues to secure and deliver a parenting champion course, which was targeted at Harehills. One Chapeltown resident also attended.

## **Meanwood**

24. Zest Health for Life are commissioned by public health to deliver health and wellbeing work in Meanwood, which is performance managed by the ENE locality public health team. The agency engages with the Meanwood 7 Estates group meeting to deliver multi agency activity and contributes to the group action plans.

25. Most recently, Zest and the locality public health team have combined resources and secured engagement to implement a Money Buddy at two venues in the area. The arrangements are being finalised and it will begin service delivery very shortly

## **Leeds North CCG Public Health Led Activities**

### **1. Chapeltown locality**

26. Chapeltown CCG locality has 7 practices. These practices all receive recurrent health inequalities funding from the CCG. This funding has been pooled to develop joint programmes of work to address the specific health needs of their population e.g. to develop a specialist diabetes resource for the area and to train and mentor two Healthcare Assistant apprentices across the locality to address the fact that practices in deprived areas of Leeds have recruitment and retention issues.

## **2.HATCH (Health and Care Talent in Chapeltown and Harehills)**

27. As part of workforce development in Chapeltown, HATCH has been established to bring together partners across health and care, strengthening the workforce, enhancing skills and capabilities and both attracting and retaining staff to work in the area. A launch event took place at the Reginald Centre in February.

## **3.Chapeltown Project Development Worker**

28. LNCCG provided match funding to LCC to fund a one year Chapeltown Project Development worker post. The aim of the post was to improve links between health, LCC and the community. Outcomes have been very successful with a range of activity developed within the Reginald Centre and with practices, recruitment of community health champions, support provided to Connect Well and Mental Health programmes. Due to the achievements in year one, LCC and LNCCG have agreed to extend the post for a further year.

## **4. Bowel Screening Champions**

29. This programme has been running since September 2015 and targets practices in Leeds North CCG with the lowest bowel cancer screening uptake rates, a large number of which are in the Chapeltown locality.

30. A champion has been identified within each of these practices, whose role it is to do targeted work to encourage the uptake of bowel cancer screening. The programme has seen some very positive early outcomes. Bowel cancer screening rates are increasing and Leeds North CCG has achieved the national target of 60%.

31. The health inequalities gap can be seen to be closing percentage wise between deprived / non-deprived practices for bowel screening uptake and Leeds North CCG has also had the greatest level of improvement over 12 months compared to West Yorkshire CCGs. Due to the early success of the programme, a further 2 years funding was secured for the programme and also to widen the remit of the champion to include breast screening.

## **5.Social Prescribing**

32. The Connect Well service in North Leeds CCG area has been running since April 2016 and was commissioned for a period of 18 months. Recently the CCG agreed to extend the Connect well service for a further 12 months from Sept 2017-Sept 2018 in order to align the service with Connect 4 Health in Leeds South & East CCG with a view to commissioning social prescribing on a citywide basis.

33. Connect Well aims to provide a more holistic approach to supporting and improving a person's health and wellbeing by providing access to an assessment process, designed to identify social and wellbeing needs. The Wellbeing Co-ordinator, who is based in GP practice then links service users with community assets such as voluntary and community sector groups within the area.



34. One of the key outcomes seen to date has been an improvement in service users mental wellbeing and emerging evidence shows a reduction in GP appointments of people with these needs. The Connect Well service has been very well received by both patients and health and local authority services that influence the public's health. A celebration event of all 3 Social Prescribing services in Leeds is planned for the 14<sup>th</sup> March 2017, to be opened by Cllr Charlwood.

### **Conclusion**

35. The report details a significant amount of public health work which has been specifically focused in the most deprived areas of the community committee area over the last year. This work is part of a larger programme of public health, which is led by citywide public health teams. This work will continue with key partners, both within health and across the council and the third sector, focusing on the key issues highlighted above.

### **Recommendations**

1. To note the key work programmes of the ENE/Leeds North CCG Locality Public Health Team in the Inner East Community Committee.
2. To note the new Locality Community Health Development and Improvement Services for the area.
3. To note progress on the activity following the previous Community Committee around reducing social isolation workshop in 2015.
4. To provide comments on the programme of work being undertaken and any further key health issues that the Committee wish to draw to the team's attention.

### **Background information**

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**Report of: Jane Maxwell, East North East Area Leader**

**Report to: Inner North East Community Committee (Chapel Allerton, Moortown, Roundhay)**

**Report author: Neil Pentelow, Area Officer; Tel: 0113 336 7638**

**Date: 7 March 2017**

**For Decision**

## **Wellbeing Budget Report**

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### **Purpose of this report**

1. The purpose of this report is to provide Members of the Inner North East Community Committee with details of its Wellbeing budget.

### **Main Issues**

2. The report provides Members with an update on the current position of the revenue and capital budgets for the Inner North East Community Committee.
3. The report sets out the Wellbeing/YAF allocation budget arrangements for the INE Community Committee for 2017/18.
4. Funding decisions made by delegated decision are included for Members to note.

### **Background information**

#### **Revenue**

5. Each of the ten Community Committees receives an annual allocation of revenue funding. The amount of funding for each Community Committee is determined by a formula based on 50% population and 50% deprivation in each area, which has been previously agreed by the Council's Executive Board.

6. The allocation of Youth Activity Fund budget has been calculated based on NHS population data of young people aged 8 – 17 living in the Inner North East Community Committee boundaries.
7. As agreed at the March 2016 meeting of the Inner North East Community Committee, once the agreed funding had been allocated to specific budget headings the remaining budget was made available for large grants across the whole of the Inner North East area.
8. Wellbeing fund applications are considered at Wellbeing Advisory Group meetings, a sub group of the Community Committee. This group comprises a nominated Elected Member from each of the wards in the Inner North East Community Committee Area; Chapel Allerton, Moortown and Roundhay.
9. At the time of writing this report, the Inner North East Community Committee Wellbeing allocation for 2017/18 had yet to be agreed pending approval of the Council's budget proposals by Full Council on 22<sup>nd</sup> February 2017. Details of the allocation and breakdown will therefore be contained in a supplementary appendix presented as a late item.
10. A full end of year financial reconciliation will be undertaken in the weeks leading up to the financial year end. This will determine the exact carry forward figures for the YAF, Area-wide Wellbeing and Ward Pots. The Committee will be informed of the carry forward figures and balances on completion of the year end reconciliation.

### **Ward Budgets**

11. In previous years, each ward (Chapel Allerton, Moortown and Roundhay) has been delegated a budget of £10,000 from the Wellbeing budget. This budget is for projects taking place at a ward level. Applications are subject to an approval process through ward member meetings and may also include cross ward projects. Decisions are taken as a delegated decision and reported to the Community Committee for information. Members are asked to consider whether the delegated ward budgets will remain at £10,000 for 2017/18.
12. Within the ward budgets, budget allocations of £500 per ward have been made for the provision of community skips.

### **Community Engagement**

13. As with the 2016/17 budget, it is proposed that a budget of £1000 is set aside in 2017/18 to spend on community engagement activities across the Community Committee area.
14. The funds are to be spent on items such as room hire, refreshments and stationary costs associated with community meetings and the annual volunteer thank you event. The expenditure to date against this budget can be found at **Appendix 1**.

## Capital Receipts Programme

15. The establishment of a Capital Receipts Incentive Scheme (CRIS) was approved by Executive Board in October 2011. The key feature of the scheme is that 20% of each receipt generated will be retained locally for re-investment, subject to maximum per receipt of £100k, with 15% retained by the respective Ward – via the existing Ward Based Initiative Scheme - and 5% pooled across the Council and distributed to Community Committees on the basis of need.
16. The Ward Based Initiative balances for each ward are provided directly to Elected Members from the Capital Finance team and have not been detailed in this report.
17. A CRIS injection of £5,200 was provided to the Inner North East Community Committee capital budget in September. The current Inner North East CRIS balance as provided by the Capital Finance team is **£31,700**.

## Area-wide Wellbeing budget

18. As in previous years, it is proposed that the following project costs are top-sliced from the Community Committee's Well-being budget. These are as follows:

**Project:** Neighbourhood Improvement (staffing budget)

**Organisation:** Communities Team (East North East)

**Wards affected:** all wards

**Amount applied for:** £27,000

### Project Overview

- Budget allocation towards staffing for neighbourhood improvement activity in Inner North East.
- Further details of this spend will be progressed via delegated decision

**Project:** Festive lights

**Organisation:** Communities Team (East North East)

**Wards affected:** all wards

**Amount applied for:** £15,500

### Project overview

- In previous years the Community Committee has allocated funds from the Wellbeing budget to pay for festive lights across all 3 wards

## Delegated Decisions

19. The following projects have been approved since the Inner North East Community Committee meeting on 19<sup>th</sup> September 2016. These approvals were made under the delegated authority of the Assistant Chief Executive (Citizens and Communities), due to the need for a decision to be made before the next scheduled Committee round. Members have been consulted and were supportive of the following applications:

<b>Wellbeing Fund - Area-wide</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
BHI Fusion Café	DV 16 Days of Action Launch Event	£250
Fever FM	DV 16 Days of Action – Prince Charming	£125
DEEN Project	Youth Club Equipment	£1,893.99
<b>Wellbeing Fund - Chapel Allerton Ward</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
LCC Hubs / NCDT	Chapeltown Winter Festival	£475
LCC Communities Team	Chapel Allerton Festive Lights Switch On	£3,024
<b>Wellbeing Fund - Moortown Ward</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
LCC Communities Team	Moortown Grit Bin Refills	£1,611.88
<b>Wellbeing Fund - Roundhay Ward</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
LCC Parks & Countryside	Roundhay Skate Park Refurb	£300
<b>Youth Activity Fund</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
LCC Communities Team	INE Youth Summit	£1,000
<b>Area CRIS</b>		
<b>Organisation</b>	<b>Project</b>	<b>Total approved</b>
LCC Parks & Countryside	Carr Manor Field Playground	£3,000 (Reallocation from defunct Stonegate Skate Park project)

## Declined Applications

20. For transparency, also noted are those applications that were not successful:

Wellbeing Fund		
MAECare	Building Capacity and Sharing Skills Through Volunteering	£3,250

## New Revenue Projects for consideration from 2016/17 budget

21. At the time of completing this report, there were no new revenue applications for the committee to consider.

## Inner North East Community Committee Priorities 2017/18

22. The Wellbeing Advisory Group has recently undertaken review of the Inner North East Community Committee priorities which are listed on the guidance provided with the Wellbeing Fund application form.
23. Whilst the priorities have broadly remained unchanged from those agreed in March 2014, the Wellbeing Advisory Group recommended some changes to the wording and a better link to the Best Council Plan 2015-2020, and the Vision for Leeds 2011-2030.
24. Whilst the priorities have broadly remained unchanged from those agreed in March 2014, the Wellbeing Advisory Group have recommended some changes to the wording and a better link to the Best Council Plan 2015-2020, and the Vision for Leeds 2011-2030. The INE Community Committee priorities for 2017/18 are contained in **Appendix 2** for Members consideration, comment and approval.

## Corporate considerations

25. Wellbeing funding is used to support the Inner North East Community Committee's priorities. The annual priorities support the Council's Vision for Leeds 2011 to 2030 and Best Council Plan 2015-20.
26. Youth Activity Funding supports the Children and Young People's plan outcome – 'Children and Young People Have Fun Growing Up'.
27. Sometimes decisions need to be made between formal meetings of the Community Committee and therefore the Area Leaders have delegated authority from the Assistant Chief Executive (Citizens and Communities) to approve spend outside of the Community Committee cycle. All delegated decisions are taken within an appropriate governance framework and must satisfy the following conditions:

- a. consultation must be undertaken with all committee/relevant ward Members prior to a delegated decision being taken;
  - b. a delegated decision must have support from a majority of the Community Committee Elected Members represented on the committee (or in the case of funds delegated by a Community Committee to individual wards, a majority of the ward councillors), and;
  - c. details of any decisions taken under such delegated authority will be reported to the next available Community Committee meeting for Members' information.
28. The Community Committee, supported by the Communities Team (East North East), has delegated responsibility for taking of decisions and monitoring of activity relating to utilisation of capital and revenue Wellbeing budgets (including the Youth Activity Fund) within the framework of the Council's Constitution (Part 3, Section 3D) and in accordance with the Local Government Act 2000.
29. In line with the Council's Executive and Decision Making Procedure Rules, agreed at Full Council May 2012, all decisions taken by Community Committees are not eligible for Call In.
30. There is no exempt or confidential information in this report.

## **Conclusion**

31. The Wellbeing fund provides financial support for projects in the Inner North East area which support the annual priorities of the Community Committee.
32. The report has set out the current budget position and applications recently approved through delegated decisions in consultation with ward Members.

## **Recommendations**

Members are asked to:

33. Note the current balances for 2016/17 and the spend to date against these budgets as set out in Appendix 1
34. Note the budget allocation for 2017/18 as agreed at Full Council on 22<sup>nd</sup> February 2017
35. Approve the 2017/18 INE Wellbeing budget top slicing arrangements as outlined in paragraphs 11-18
36. Note the delegated decisions made since the last meeting of the Inner North East Community Committee (5<sup>th</sup> December 2016) as outlined in paragraph 19-20
37. Approve the Inner North East Community Committee priorities for 2017/18 outlined in paragraphs 22-24 and Appendix 2



**Appendix 1  
Wellbeing Summary**

Funding / Spend Items	Chapel Allerton	Moortown	Roundhay	Area Wide	Total
Wellbeing Balance b/f 2015/16	£ 3,756.70	£ 18,155.90	£ 9,885.61	£ 42,966.03	£ 74,764.24
Wellbeing New Allocation for 2016/17	£ 10,000.00	£ 10,000.00	£ 10,000.00	£ 84,910.00	£ 114,910.00
Total Wellbeing Spend	£ 13,756.70	£ 28,155.90	£ 19,885.61	£ 127,876.03	£ 189,674.24
2015-16 approved b/f for paying in 2016/17	£ 2,197.07	£ 5,314.00	£ -	£ 12,276.00	£ 19,787.07
amount budget available for schemes 2016/17	£ 11,559.63	£ 22,841.90	£ 19,885.61	£ 115,600.03	£ 169,887.17

2015/16 Projects (b/f)	Chapel Allerton	Moortown	Roundhay	Area Wide	Total	Priority key
CA14 2014/15 MT14 Bulb Planting Contribution at Norma Hutchinson Park	£ 500.00	£ -	£ -	£ -	£ 500.00	1
Moortown Corner Feasibility study	£ -	£ 2,000.00	£ -	£ -	£ 2,000.00	1
INE.12.55.LG Area Committee Apprenticeship Post -	£ -	£ -	£ -	£ -	£ -	
INE.15.02.LG Button Hill Residents and Tenants Association	£ -	£ -	£ -	£ 111.00	£ 111.00	1
INE.15.05.LG Money & Benefit Buddies	£ -	£ -	£ -	£ 1,065.00	£ 1,065.00	1
INE.15.09.LG Al-Khidmat Centre	£ -	£ -	£ -	£ 2,500.00	£ 2,500.00	5
INE.15.15.LG Men In Sheds Chapeltown	£ -	£ -	£ -	£ 2,150.00	£ 2,150.00	5
INE.15.01.SP Herd Farm Summer Activities Programme	£ -	£ -	£ -	£ 6,450.00	£ 6,450.00	2
INE.15.24.LG Basketball Hoops Additional Funds	£ 147.07	£ -	£ -	£ -	£ 147.07	2
INE.15.25.LG Dragons Den	£ 750.00	£ -	£ -	£ -	£ 750.00	4
INE.15.27.LG Meanwood WW1 Memorial Bench	£ -	£ 960.00	£ -	£ -	£ 960.00	1
INE.15.34.LG Moortown Community Garden	£ -	£ 354.00	£ -	£ -	£ 354.00	1
INE.15.36.LG Street Art - Communication Box Competition	£ 400.00	£ -	£ -	£ -	£ 400.00	1
INE.15.38.LG Meanwood Festival & Funday	£ -	£ 2,000.00	£ -	£ -	£ 2,000.00	1
INE.15.41.LG Toy library	£ 400.00	£ -	£ -	£ -	£ 400.00	1

<b>Total of schemes approved in 2015-16</b>	£ 2,197.07	£ 5,314.00	£ -	£ 12,276.00	£ 19,787.07
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2016/17 Projects Approved	Chapel Allerton	Moortown	Roundhay	Area Wide	Total	Priority key
INE.16.01.LG Neighbourhood Area Officer	£ -	£ -	£ -	£ 27,000.00	£ 27,000.00	1
INE.16.02.LG Ward Pots	£ 11,559.63	£ 22,841.90	£ 19,885.61	£ -	£ 54,287.14	1
INE.16.03.LG Community Engagement	£ -	£ -	£ -	£ 1,000.00	£ 1,000.00	1
INE.16.04.LG Festive Lights	£ -	£ -	£ -	£ 15,025.00	£ 15,025.00	4
INE.12.50.LG CCTV Chapeltown	£ -	£ -	£ -	£ 7,500.00	£ 7,500.00	1
INE.16.05.LG Community Voices	£ -	£ -	£ -	£ 5,000.00	£ 5,000.00	6
INE.16.06.LG English for Integration	£ -	£ -	£ -	£ 10,000.00	£ 10,000.00	1
INE.16.07.LG Youth Workers	£ -	£ -	£ -	£ 772.25	£ 772.25	2
INE.16.08.LG Before School Club	£ -	£ -	£ -	£ 330.86	£ 330.86	2
INE.16.09.LG Building capacity and developing skills	£ -	£ -	£ -	£ 3,140.00	£ 3,140.00	5
INE.16.10.LG 6th RadhaRaman Folk Festival: Celebration of Half-era of the festival in Chapeltown	£ -	£ -	£ -	£ 800.00	£ 800.00	1
INE.16.11.LG Fusion Café @ Reginald Centre	£ -	£ -	£ -	£ 1,928.36	£ 1,928.36	1
INE.16.12.LG Gateway @ Chapeltown	£ -	£ -	£ -	£ 8,000.00	£ 8,000.00	4
INE.16.13.LG Money and Benefit Buddies	£ -	£ -	£ -	£ 1,473.00	£ 1,473.00	1
INE.16.14.LG Community Participation & Learning Programme	£ -	£ -	£ -	£ 1,000.00	£ 1,000.00	1
INE.16.15.LG RJC Dance Holiday Activity Camps 2016-17	£ -	£ -	£ -	£ 4,300.00	£ 4,300.00	2
INE.16.16.LG Family Solutions	£ -	£ -	£ -	£ 5,000.00	£ 5,000.00	1
INE.16.17.LG Interact Community Partnership	£ -	£ -	£ -	£ 5,550.00	£ 5,550.00	2
INE.16.18.LG INE thank you event	£ -	£ -	£ -	£ 1,225.00	£ 1,225.00	1
INE.16.19.LG Fusion Café - 16 days of action and white ribbon campaign	£ -	£ -	£ -	£ 242.92	£ 242.92	1
INE.16.20.LG Prince Charming	£ -	£ -	£ -	£ 125.00	£ 125.00	1
INE.16.21.LG DEEN Project Youth Club	£ -	£ -	£ -	£ 1,893.99	£ 1,893.99	2
INE.16.22.LG Interact School Holiday Fun	£ -	£ -	£ -	£ 2,612.00	£ 2,612.00	2
Savings From Accruals						
CA02.SK Skip for Chapel Allerton Allotments and Gardens Association 24.03.13 12yd	-£ 139.16	£ -	£ -	£ -	-£ 139.16	
R03/SK 1 Skip for Roundhay Allotments and Gardens Association	£ -	£ -	-£ 139.16	£ -	-£ 139.16	
R04/SK 1 Skip for Lidgett Lane Allotments	£ -	£ -	-£ 139.16	£ -	-£ 139.16	

<b>Total of schemes approved in 2016-17</b>	£ 11,420.47	£ 22,841.90	£ 19,607.29	£ 103,918.38	£ 157,788.04
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<b>Total Spend for 2016-17 (incl b/f schemes from 2015-16)</b>	£ 13,617.54	£ 28,155.90	£ 19,607.29	£ 116,194.38	£ 177,575.11
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<b>Total Budget Available for projects 2016-17</b>	£ 13,756.70	£ 28,155.90	£ 19,885.61	£ 127,876.03	£ 189,674.24
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<b>Remaining Budget Unallocated</b>	£ 139.16	£ -	£ 278.32	£ 11,681.65	£ 12,099.13
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Youth Activity Fund	£ 70,452.86	2
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Key			
1	Supporting Communities and Tackling Poverty	£ 119,371.42	1
2	Being a Child Friendly City	£ 92,509.03	2
3	Dealing Effectively with the City's Waste	£ -	3
4	Promoting Sustainable and Inclusive Economic Growth	£ 23,775.00	4
5	Delivery of the Better Lives Programme	£ 7,790.00	5
6	Becoming a more Efficient and Enterprising Council	£ 5,000.00	6

£ 248,445.45

**Appendix 1**  
**YAF Summary**

<b>Funding / Spend Items</b>	<b>Area Wide</b>		<b>Total</b>	
Balance Brought Forward from 2015-16	£	26,856.21	£	26,856.21
New Allocation for 2016-17	£	46,360.00	£	46,360.00
<b>Total available (inc b/f bal) for schemes in 2016-17</b>	£	<b>73,216.21</b>	£	<b>73,216.21</b>
Schemes approved 2015-16 to be delivered in 2016-17	£	15,506.28	£	15,506.28
<b>Total Available for New Schemes 2016-17</b>	£	<b>57,709.93</b>	£	<b>57,709.93</b>

<b>2015/16 Projects (b/f)</b>		<b>Area Wide</b>		<b>Total</b>	
INE.14.07.YF	A Piece of the Action -	£	-	£	-
INE.15.05.YF	Pop up Sport Club / Multi-Sport & Swim Camp	£	1,156.28	£	1,156.28
INE.15.09.YF	Zest in the Community	£	2,368.00	£	2,368.00
INE.15.14.YF	Streets to Society Phase 2	£	5,000.00	£	5,000.00
INE.15.15.YF	I Can Code School Clubs	£	1,550.00	£	1,550.00
INE.15.16.YF	Grand Ambitions	£	5,432.00	£	5,432.00
<b>Total of Schemes Approved brought forward 2015-16</b>		£	<b>15,506.28</b>	£	<b>15,506.28</b>

<b>PROJECTS 2016/17</b>		<b>Area Wide</b>		<b>Total</b>	
INE.16.01.YF	Streets to Society	£	4,020.00	£	4,020.00
INE.16.02.YF	Impact 2016	£	2,928.81	£	2,928.81
INE.16.03.YF	Meanwood Olympics	£	4,740.00	£	4,740.00
INE.16.04.YF	Pop-up Multi-Sport Camp Scott Hall	£	4,615.00	£	4,615.00
INE.16.05.YF	Pop-up Sports Club CA, MT, R	£	1,666.80	£	1,666.80
INE.16.06.YF	Out of Hours Summer Activities	£	6,305.00	£	6,305.00
INE.16.07.YF	Summer of Sound	£	1,587.50	£	1,587.50
INE.16.08.YF	Lineham Farm's Summer Activity programme	£	5,712.00	£	5,712.00
INE.16.09.YF	Basketball Camp	£	2,845.00	£	2,845.00
INE.16.10.YF	Environmental Summer Playscheme	£	3,000.00	£	3,000.00
INE.16.11.YF	Kings and Queens	£	2,200.00	£	2,200.00
INE.16.12.YF	Cycling Skills in Parks Summer 2016	£	4,160.00	£	4,160.00
INE.16.13.YF	RJC Dance Holiday Activity Camps 2016	£	3,129.25	£	3,129.25
INE.16.14.YF	Cycling Skills in Parks Summer 2016	£	1,040.00	£	1,040.00
INE.16.15.YF	Meanwood Boxing Club	£	3,000.00	£	3,000.00
INE.16.16.YF	CYDC Bonfire Night Extravaganza 2016	£	2,400.00	£	2,400.00
INE.16.17.YF	Meanwood Friday Night Club	£	2,200.00	£	2,200.00
INE.16.18.YF	INE Youth Summit	£	1,000.00	£	1,000.00
INE.16.19.YF	Chapelton Community Activity Week	£	500.00	£	500.00
Savings From Accruals					
INE.15.01.YF	RJC Half Term & Summer Dance Camps	-£	994.86	-£	994.86
INE.15.08.YF	Booster Ballet Sessions and Booster Dance Camps	-£	577.65	-£	577.65
INE.15.12.YF	Meanwood Friday Night Club & Activity Week	-£	461.40	-£	461.40
INE.15.17.YF	Irish Arts History Month	-£	68.87	-£	68.87
<b>Total 2016/17 Projects</b>		£	<b>54,946.58</b>	£	<b>54,946.58</b>

<b>Total Spend for 2016-17 (incl b/f schemes from 2015-16)</b>	£	<b>70,452.86</b>	£	<b>70,452.86</b>
<b>Total Budget Available for projects 2016-17</b>	£	<b>73,216.21</b>	£	<b>73,216.21</b>
<b>Remaining Budget Unallocated</b>	£	<b>2,763.35</b>	£	<b>2,763.35</b>

**Memo**

Total Available for Projects in year (including funding for projects b/fwd)

Balance Brought Forward	£	26,856.21
New funding for 2016/17	£	46,360.00

<b>Total</b>	£	<b>73,216.21</b>
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Less actual spend	£	60,126.11
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Balance to Carry Forward	£	13,090.10
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Appendix 1  
Community Engagement

POTS

INE.16.03.LG	Community Engagement	Payment Type	Actual Spend	Committed	Earmarked	Total	Remaining
INE.16.03.LG.a	Refreshments for Chapeltown Neighbourhood Watch Meeting	Petty Cash	£ 9.63			£ 9.63	£ -
INE.16.03.LG.b	Reginald Centre Art Exhibition Catering	Z814026	£ 50.00			£ 50.00	£ -
INE.16.03.LG.c	INE Community Committee Room Booking - Polish Centre - 7th March 2017	Z817219		£ 100.00		£ 100.00	£ -
INE.16.03.LG.d	World Triathlon event - land registry search Localities team	IR			£ 4.00	£ 4.00	£ -
INE.16.03.LG.e	INE Community Committee Room Booking Deposit - MAZCC - 20th June 2016	MP 31/05/16	£ 62.50			£ 62.50	£ -
INE.16.03.LG.e	INE Community Committee Room Booking - MAZCC - 20th June 2016	Z848795	£ 62.50			£ 62.50	£ -
INE.16.03.LG.e	INE Community Committee Refreshments - MAZCC - 20th June 2016	Z831999	£ 25.00			£ 25.00	£ -
INE.16.03.LG.e	INE Community Committee Braille Document	IR 833440	£ 23.00			£ 23.00	£ -
INE.16.03.LG.f	INE Community Committee venue booking RJC September	Z834563		£ 135.00		£ 135.00	£ -
INE.16.03.LG.g	Land Registry charges for St Mary's Road/Chapel Road	IR			£ 24.00	£ 24.00	£ -
INE.16.03.LG.h	Chapeltown Neighbourhood Watch Event 16/07/2016	Petty Cash	£ 49.17			£ 49.17	£ -
INE.16.03.LG.i	Chess set unveiling - Ribbons	Petty Cash	£ 3.47			£ 3.47	£ -
INE.16.03.LG.j	Taxi for Alan Oldroyd	Pcard	£ 3.00			£ 3.00	£ -
INE.16.03.LG.k	Cups for Community Committee 19/09/16	Petty Cash	£ 2.00			£ 2.00	£ -
INE.16.03.LG.l	Older peoples event cake	Z859769	£ 40.00			£ 40.00	£ -
INE.16.03.LG.m	cups for CHIS workshop	Petty Cash	£ 0.99			£ 0.99	£ -
INE.16.03.LG.n	INE CHIS Meeting November 7th	MP 20/12/16	£ 90.00			£ 90.00	£ -
INE.16.03.LG.o	CHIS and WW1 events	P Card	£ 64.80			£ 64.80	£ -
INE.16.03.LG.p	Chapel Road Conveyance Cost	IR			£ 65.00	£ 65.00	£ -
INE.16.18.YF	Staples	Pcard	£ 2.70			£ 2.70	£ -
INE.16.18.YF	B&M	Pcard			£ 9.98	£ 9.98	£ -
INE.16.03.LG.q	Amber Cars - Taxi for INE Community Committee		£ 14.00			£ 14.00	£ -
						£ -	£ -
						£ -	£ -
£ 1,000.00			£ 502.76	£ 235.00	£ 102.98	£ 840.74	£ 159.26

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**Inner North East Community Committee  
Priorities 2017/18**

	<b>Local Priority</b>	<b>Link with LCC Priorities</b>
<b>1</b>	<b>Support projects which reduce health inequalities and promote healthy lifestyles including physical activity and healthy eating</b>	<ul style="list-style-type: none"> <li>• Best city for children (Vision for Leeds 2011 to 2030)</li> <li>• Best city for health and wellbeing (Vision for Leeds 2011 to 2030)</li> <li>• Early intervention and reducing health inequalities (Best Council Plan 2015-20 – Breakthrough Project)</li> <li>• Promoting physical activity (Best Council Plan 2015-20)</li> <li>• Preventing people dying early (Best Council Plan 2015-20)</li> <li>• Supporting healthy ageing (Best Council Plan 2015-20)</li> </ul>
<b>2</b>	<b>Support projects which reduce social isolation</b>	<ul style="list-style-type: none"> <li>• Best city for health and wellbeing (Vision for Leeds 2011 to 2030)</li> <li>• Supporting healthy ageing (Best Council Plan 2015-20)</li> <li>• Keeping people safe from harm (Best Council Plan 2015-20)</li> <li>• Best city for communities (Vision for Leeds 2011 to 2030)</li> </ul>
<b>3</b>	<b>Support projects which reduce crime with a focus on domestic violence and burglary</b>	<ul style="list-style-type: none"> <li>• Best city for communities (Vision for Leeds 2011 to 2030)</li> <li>• Keeping people safe from harm (Best Council Plan 2015-20)</li> <li>• Tackling domestic violence and abuse (Best Council Plan 2015-20 – Breakthrough Project)</li> </ul>
<b>4</b>	<b>Support projects which reduce debt and welfare issues</b>	<ul style="list-style-type: none"> <li>• Tackling poverty and reducing inequalities (Best Council Plan 2015-20)</li> <li>• Helping people adjust to welfare changes (Best Council Plan 2015-20)</li> <li>• Supporting children to have the best start in</li> </ul>

	<b>and child poverty</b>	life (Best Council Plan 2015-20)
<b>5</b>	<b>Support projects which improve employment opportunities and access to training, and support innovation and community enterprise.</b>	<ul style="list-style-type: none"> <li>• Tackling poverty and reducing inequalities (Best Council Plan 2015-20)</li> <li>• Supporting economic growth and access to economic opportunities (Best Council Plan 2015-20)</li> <li>• Supporting communities, raising aspirations (Best Council Plan 2015-20)</li> <li>• Providing skills programmes and employment support (Best Council Plan 2015-20)</li> <li>• Best city for business (Vision for Leeds 2011 to 2030)</li> <li>• More jobs better jobs (Best Council Plan 2015-20 – Breakthrough Project)</li> </ul>
<b>6</b>	<b>Support projects which provide activities for young people and give them a voice and influence</b>	<ul style="list-style-type: none"> <li>• Best city for children (Vision for Leeds 2011 to 2030)</li> <li>• Supporting children to have the best start in life (Best Council Plan 2015-20)</li> </ul>
<b>7</b>	<b>Support projects which improve community confidence, reassurance and cohesion</b>	<ul style="list-style-type: none"> <li>• Best city for communities (Vision for Leeds 2011 to 2030)</li> <li>• Keeping people safe from harm (Best Council Plan 2015-20)</li> <li>• Supporting communities, raising aspirations (Best Council Plan 2015-20)</li> <li>• Strong communities benefiting from a strong city (Best Council Plan 2015-20 – Breakthrough Project)</li> </ul>
<b>8</b>	<b>Support projects which reduce language barriers for new communities</b>	<ul style="list-style-type: none"> <li>• Best city for communities (Vision for Leeds 2011 to 2030)</li> <li>• Supporting communities, raising aspirations (Best Council Plan 2015-20)</li> <li>• Providing skills programmes and employment support (Best Council Plan 2015-20)</li> </ul>
<b>9</b>	<b>Support projects which improve the</b>	<ul style="list-style-type: none"> <li>• Best city for communities (Vision for Leeds 2011 to 2030)</li> <li>• Supporting communities, raising</li> </ul>

<b>local environment and support environmental enterprise.</b>	aspirations (Best Council Plan 2015-20) <ul style="list-style-type: none"><li>• Enhancing the quality of our public realm and green spaces (Best Council Plan 2015-20)</li></ul>
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**Report of:** Jane Maxwell, East North East Area Leader

**Report to:** Inner North East Community Committee (Chapel Allerton, Moortown, Roundhay)

**Report author:** Neil Pentelow

**Date:** 7<sup>th</sup> March 2017

## **Inner North East – YAF Summer Activities 2016/17**

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### **Purpose of report**

1. This report provides members with feedback and information regarding the Summer Activities that were funded by the Inner North East Community Committee using Youth Activity Funding (YAF) in 2016/17.

The report also provides feedback and information from the Inner North East Youth Summit which took place on 18<sup>th</sup> January 2017. The Youth Summit was held in order to consult local young people on what activities they would like to see in the area. This information will be used to inform the spend of the 2017/18 Inner North East Youth Activity Fund allocation.

### **Background**

2. In May 2013 the delivery of the Youth Activity Fund (YAF) for children and young people was delegated to Area Committees (now Community Committees). The task was to promote, commission and evaluate local opportunities for children and young people aged 8-17 years in line with the needs and priorities of the area. “Activity” is defined as play, sports, arts and cultural opportunities.
3. The Inner North East allocation for the 2016/17 Youth Activity Fund was £46,360 which together with an underspend of £8,478 from 2015/16 gave a total of £54,838 to spend in 2016/17 on activities for children and young people. The bulk of this funding (£45,750) was allocated towards projects that delivered activities for young people in the summer school holiday.

## **Recommendations**

4. That members note the contents of the report and make comment where appropriate

## **YAF Funded Summer Activities 2016/17**

5. 13 summer activities were funded by the Inner North East Community Committee in 2016/17 and it is those projects that are the focus of this report. Across the 13 projects, approximately 1,300 places were funded for young people and activities included sports, cycling, dance, arts & crafts, music and drama.
6. Unfortunately one of the funded projects - Lineham Farm's Summer Activities Programme, £5,712 – was not delivered and this only became apparent when monitoring was chased. This meant that a large sum was returned to the YAF funding pot late in the financial year, leaving very little time to allocate to alternative projects. Steps to try and avoid similar situations in the future have been discussed and are covered under the 'Lessons Learned' section of this report (paragraph 14-16).
7. The 12 remaining YAF funded summer activities offered provision across all three Inner North East Wards (Chapel Allerton, Moortown, Roundhay). In addition, whilst the bulk of the activities took place in the four week period between 1<sup>st</sup> August and 26<sup>th</sup> August, there was at least 1 activity in each of the 6 weeks of the school break.
8. A summary of the activities and key information including amount of funding allocated, sessions provided and number of young people that accessed the provision is contained in Appendix 1. More detailed monitoring can be provided for individual projects on request.

## **Peer Inspections**

9. During the summer of 2016 a group of young people were supported by the Communities Team Voice and Influence officers to carry out peer inspections of Youth Activity Fund (YAF) projects across the city. The young people met on a monthly basis and planned the delivery of the inspections. The summer peer inspections included a mystery shopper and future activity questionnaire to aid in future activity needed and gain the views of children attending the activities.
10. Throughout summer 2016 12 young people undertook peer inspections across the city. They were aged 11-17 years and representative of young people across the city. Thirteen days were spent carrying out Peer Inspections, visiting a total of 46 activities across the city, almost double the number of activities inspected in 2015.
11. The peer inspection team experienced the range and diversity of projects taking place across the city. The consultation provided the foundations for a more commissioned approach to the Youth Activity Funding, ensuring we are putting the right activities in the right place at the right time. This process enabled young people to experience the activities they inspected; the benefits to young people and the enthusiasm that the

staff brought. Young people completed their Leeds Youth Award level 1 and level 2 leading the inspections and increasing their learning in the community.

12. Information regarding the peer inspections that took place in the East North East area (Inner East, Inner North East, Outer North East) is contained in Appendix 2 of this report. In terms of Inner North East, 7 activities were inspected with 283 young people taking part, 42 staff and 6 volunteers supporting. One inspection (Streets 2 Society) found no provider or young people at the advertised venue at the advertised time. One other inspection (Sound of the Summer) found no young people present on the day.
13. For the activities in the Inner North East area, 16 children and young people took part in the mystery shopping questionnaires and were able to express how they felt about the activity anonymously. Children's experiences overall were very positive and suggestions for improvement were fed back to the providers.
14. ENE Communities Team Area Officers were informed of visits and invited to attend along with elected members, and were kept up to date of progress or any delivery issues, and providers were signposted to the relevant colleagues for support or changes to their delivery.

### **Lessons Learned**

15. Following a debrief involving officers and Elected Members, it was concluded that the process for considering applications and approving funding for the 2016 summer activities was progressed too late in the year. Some of the successful applications did not receive final approval until late June, only weeks before the schools closed for the summer break. This delay caused pressure in terms of planning for the Inner North East Community Committee, ENE Communities Team and the providers. It was agreed that better planning for the process was required to ensure that this was not repeated for the 2017 funding round.
16. In order to address this concern, the 2017 YAF Summer Activities funding round was opened on 25<sup>th</sup> January 2017 with a closing date for applications of 28<sup>th</sup> February 2017. Two meetings for the INE Wellbeing Advisory Group to consider applications and make recommendations for YAF funding allocation have been set for 7<sup>th</sup> March 2017 and 27<sup>th</sup> March 2017. Once the recommendations have been finalised they will be put to the Inner North East Community Committee for consultation and approval and all applicants will be informed of the decisions by 14<sup>th</sup> April 2017.
17. This more robust process will enable better planning and promotion of the 2017 summer activities. The ENE Communities Team will now be able to forward plan promotion, photo/press opportunities and inspections, which was a specific request of the INE Wellbeing Advisory Group. Better promotion of activities will increase engagement and inspections will ensure that projects that are not being delivered are identified early in order to ensure that funding can be reallocated.

18. It has also been agreed through discussions with the Wellbeing Advisory Group that successful applicants for 2017/18 Summer Activities will be invited in for a session in which ENE Communities Team officers can make clear the monitoring requirements and conditions of funding. This will mean that any issues can be identified early and support provided, whilst ensuring that providers are fully informed of their responsibilities in terms of monitoring and accountability.

### **Inner North East Youth Summit**

19. The delegated youth activity fund also requires the engagement and participation of children and young people in the decision making and evaluation of the fund. The Inner North East Community Committee approved the funding of a Youth Summit from the Youth Activity Fund to consult local children and young people with the support of local partner organisations.

20. The East North East Communities Team coordinated the inspiring event to engage local partners supporting their children and young people to attend the event. Partners were invited to provide activities in the market place space at the event for young people to see and experience the range of activities available to them in the Inner North East area.

21. The Youth Summit was held at RJC Dance at the Mandela Centre on 18<sup>th</sup> January 2017. Approximately 70 young people and 40 adults attended from 14 community partner organisations. Partners included; Girl Guides, Meanwood Amateur Boxing Club, LCC Youth Service, RJC dance, BARCA, Lifeforce Productions, Product of the Environment, Interact, Meanwood Friday Night Youth Project, CYDC, Trishool Dance Academy, LCC Library Service, PHAB and Cycle Leeds.

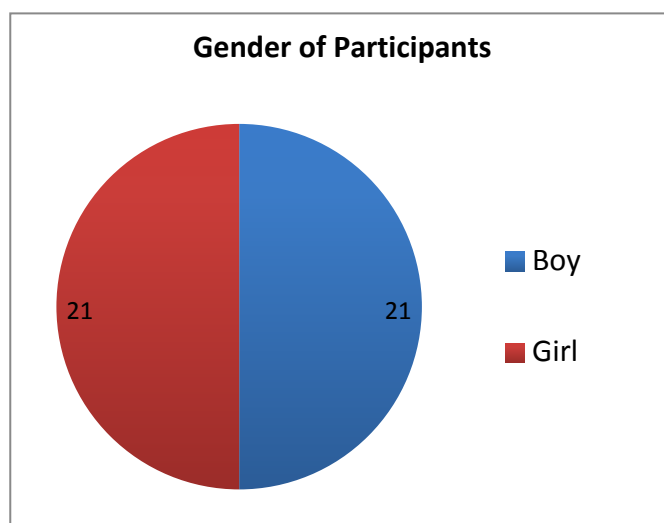
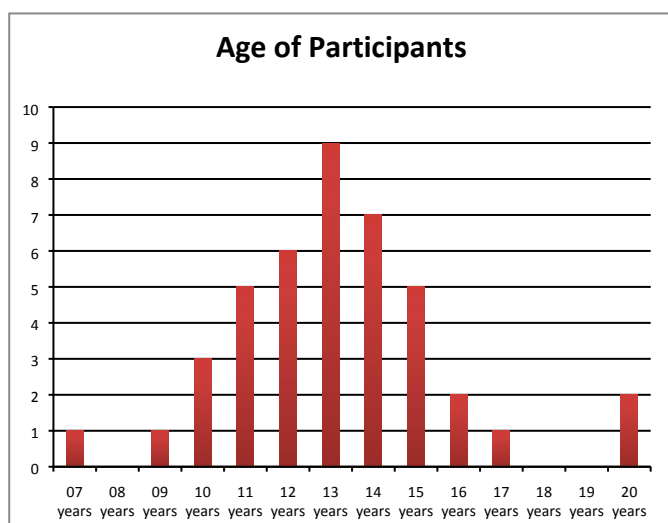
22. The schedule of the event included inspiring young people telling their stories and performances by Cole Lawton (2016 Breeze Has Talent winner), and Bollywood Dancers from Trishool Dance Academy. The young people who attended were entered in a free prize draw and three lucky winners walked away with a reconditioned mountain bike. The bikes were donated by The Works and created excitement with the young people clearly animated at the prospect of winning.

23. The focal point for the event was the consultation exercise carried out in groups with young people, a facilitator and elected members. The exercise included having a budget of £40,000 in monopoly money and a range of real activities with costings available across the city as examples. The young people had to spend their £40,000 and prioritise the activities. This gave an indication of the types of activities young people would like in the Inner North East area.

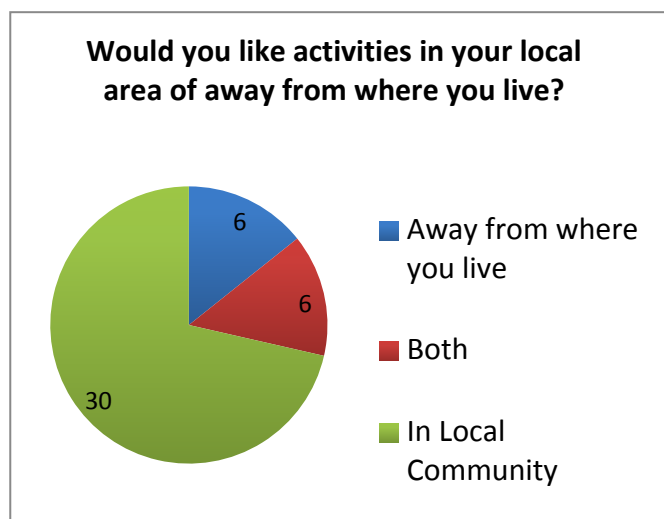
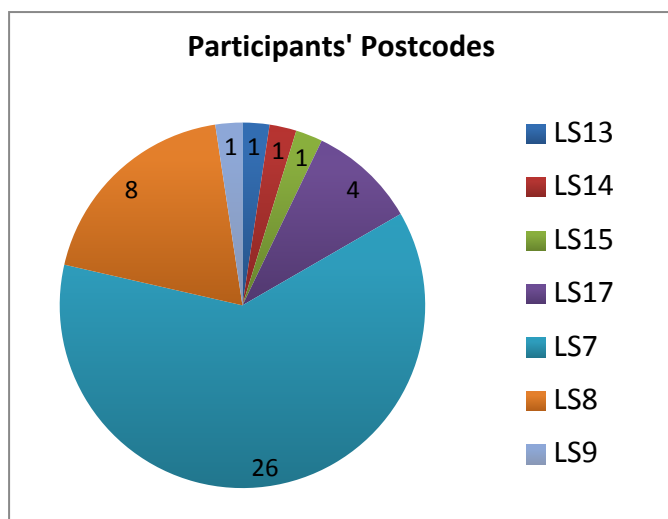
## Findings

24. Young people mapped where they live (red dots) and where they hang out (blue dots). The majority of young people hang out in parks, playing fields, schools and recreation grounds in their community.

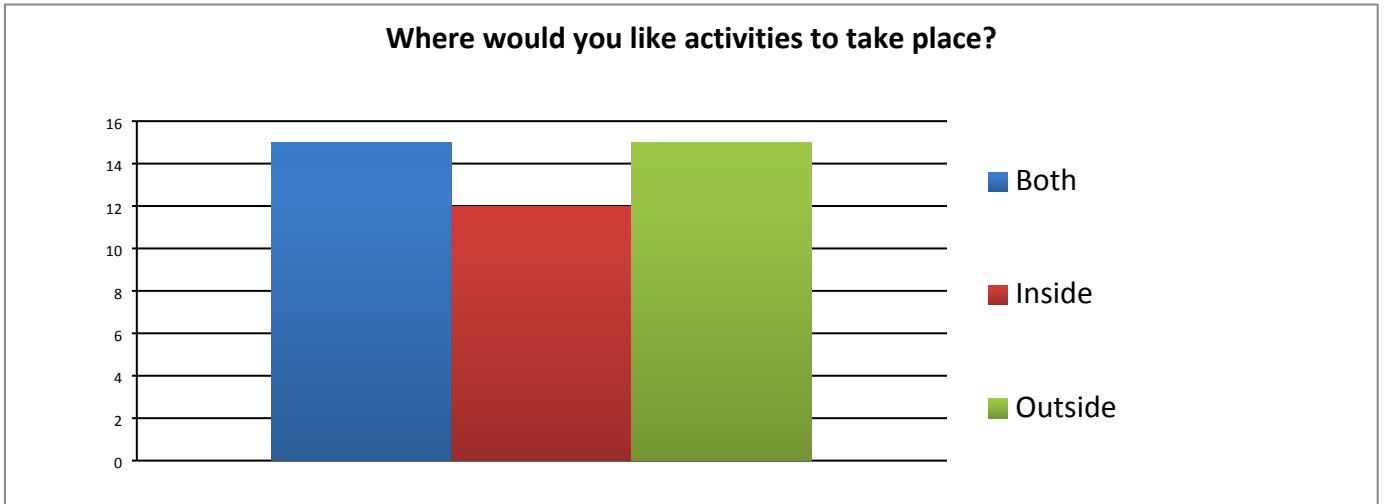
25. Young people were asked to feedback when and where they would like activities to take place and 42 young people completed the feedback forms. The following data was compiled from the feedback:



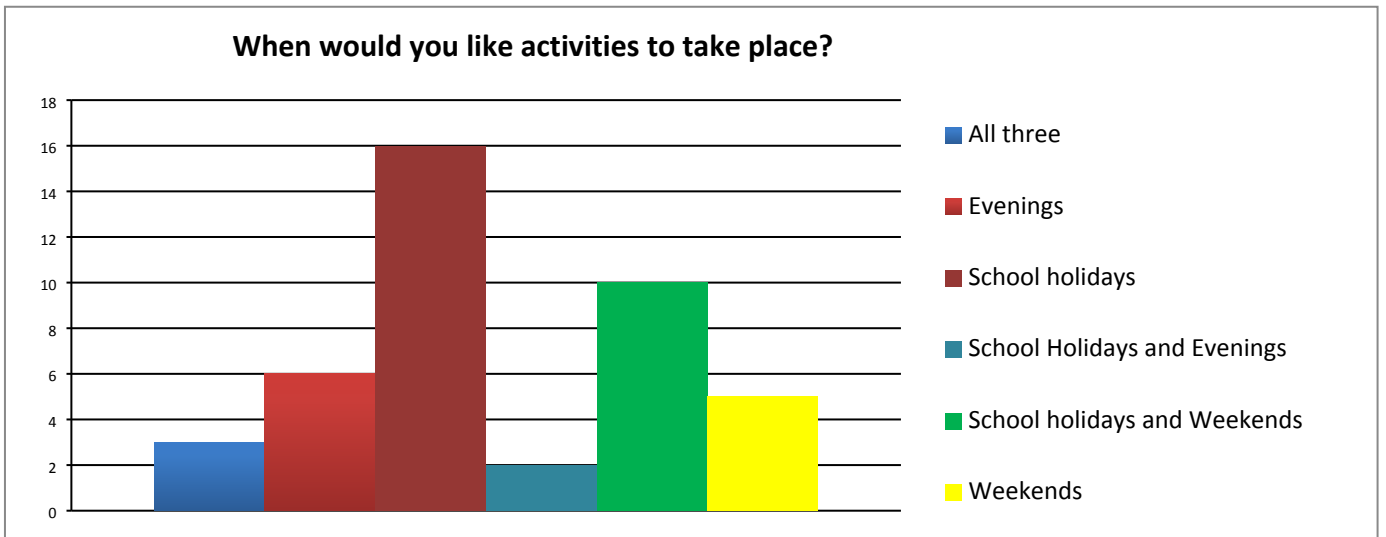
12% of the young people were age 7-10 years, 81% of young people were age 11-16 years old and 7% were age 17-20. 50% boys attended the event and 50% girls.



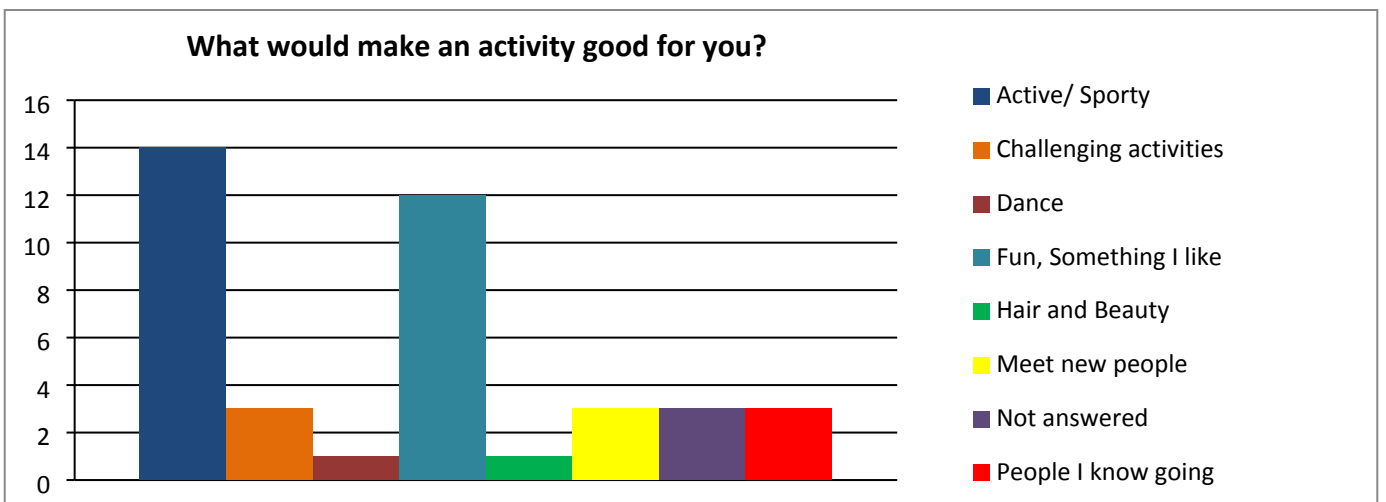
71% would like the activities in their community and 14% would like activities away from where they live and 14% wanting activities both in and away from their community.



36% of young people would like activities outside, 29% would like activities indoors and 36% would like them both indoors and outdoors.



14% would like activities in the evenings, 38% would like them in the school holidays, 12% would like them on a weekend and only 7% would like them on all 3.



The top things that would make an activity good are that they are active/sporty (33%) and fun/something I like (29%).

26. All 68 young people attending took part in the consultation exercise which highlighted the types of activity in order of preference that young people would like to take part in across the area.

## **Conclusions**

27. The results of the consultation suggested a focus on the following youth activity fund priorities for 2017/18

- a. Majority of activity outdoors in local parks and green spaces.
- b. Activities in the local area.
- c. Deliver activities in the school holidays primarily and after school with less activity delivered during the weekend.
- d. Ensure the activities are active and fun for young people.

An emphasis on the top 10 activities which include:

1. Multi Sports
2. Do you Dare (adventurous activities)
3. Making Music
4. Youth Club
5. Play Scheme
6. Let's Get Cooking
7. Dance Workshop
8. Drama Workshop
9. Bike Building
10. Movie Making

28. The top 10 list of activities was used in the 2017 Summer Activities funding round advert that was sent to Inner North East partners and contacts on 25<sup>th</sup> January 2017, advertised through the Breeze Culture Network and on the Inner North East Community Committee social media page.

## **Recommendations**

29. That Members note the content of the report and make comment where appropriate.

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## Appendix 1 – YAF 2016/17 Summer Activities

Organisation	Activity	Ward	Description	Venue	Duration (Days/weeks)	Age	Expected Attendance	Actual Attendance	Amount of Wellbeing Approved	Match Funding	Overall Satisfaction (out of 5)
Chapelton Youth Development Centre	Streets to Society Project - 2016	CA, RH, MT	<p>The Streets to Society conflict resolution programme is aimed at YP living in Chapelton and surrounding areas, who are involved or on the periphery of; crime, anti-social behaviour, gangs, gun and knife crime and drug dealing.</p> <p>The workshops give some of the hardest to reach and easy to ignore YP the skills and confidence to address their negative behaviours in order to help facilitate reintegration into the community. The aim is for YP to replace negative behaviours with positives behaviours.</p>	<ul style="list-style-type: none"> <li>Prince Phillip Centre</li> <li>Reginald Centre</li> <li>Thorpe Arch (training suite) Leeds United Football Academy</li> </ul>	6 weeks 12 x 3 hours sessions	8 – 15	NA	110	£4020	£0	4.3
Chapelton Community Netball Club	Impact 2016	CA, RH, MT	<p>Chapelton Community Netball Club delivered a series of sports and arts sessions to coincide with the Rio Olympics.</p> <p>The sessions delivered activities such as netball, basketball and athletics; as well as dance, drama and other creative arts.</p> <p>Healthy eating and lifestyles were also promoted.</p> <p>The camp included a big warm up every day and at the end of the fortnight all came together to share work and celebrate achievements with medals and certificates.</p>	Thomas Danby Community Campus	2 weeks, 5 days per week, 5 hrs per day	8 - 17	60	33	£3,195	Participants fee	3.6  Chapelton Netball had their own evaluation forms, ranging from 4 - 1
InterACT Church and Community Partnership	Meanwood Olympics	MT & CA	<p>InterACT worked in partnership with Leeds City Council Development Officer from Sports and Active Lifestyles to provide trained coaches on each day at the event to ensure there was an opportunity for young people to participate in fun and enjoyable sporting activities such as football, cricket, baseball, rounders, athletics and dodgeball with medals and trophies being awarded.</p> <p>There was also the West Yorkshire Police Tour De Meanwood cycling event, breakdancing, circus skills, competitions, face painting, craft activities, DJ, dancing and refreshments.</p> <p>Favourite track events and tug of war Craft activities and competitions each week made this a day for all the family</p>	Woodhouse Cricket Club	4 weeks, 1 day per week, 3.5 hrs per day	1 - 15	100 YP per session	1,370 – YP and family	£4,640	ZEST £1,000  Interact funding £240	4.7

Organisation	Activity	Ward	Description	Venue	Duration (Days/weeks)	Age	Expected Attendance	Actual Attendance	Amount of Wellbeing Approved	Match Funding	Overall Satisfaction (out of 5)
LCC Sport & Active Lifestyles	Pop Up Multi Sport Camp Scott Hall	CA, MT, RH	<p>Multi-sports camps included a range of different sports such as football, basketball, softball, dodgeball, hockey, kwik cricket and indoor athletics. Each day finished with a fun swim session. 25 places were available each day.</p> <p>The aim was to charge YP £5 per day. Therefore funding was required to be able to offer the camps at a reduced cost to the YP. This made the sessions more affordable and provided YP with an opportunity to participate in activities at their local leisure centre, potentially some for the first time.</p> <p>The camps were delivered by qualified sports coaches and pool recreation/ lifeguard staff, which helped develop relationships between YP and the leisure centre.</p>	Scott Hall Leisure Centre	14 days across 5 weeks, 5 hrs per day	8 - 12	25 YP per session	105	£4,725	£1,750 £5 Income from young people	4.1
LCC Sport & Active Lifestyles	Pop Up Sport Club	CA, MT, RH	Sport and Active Lifestyles worked in partnership with third sector organisations, the Friends of Allerton Grange Fields (FoAGF), RJC, CHESS and network clusters and the Youth Service. Tied in with the major sporting events which in 2016 Road to Rio Olympics and Euro 2016 Football.	<ul style="list-style-type: none"> <li>RJC Dance Studios</li> <li>Norma Hutchinson Park</li> <li>Allerton Grange Fields</li> </ul>	8 days across 4 weeks, 2 hrs per day	8 – 17	NA	42	£1666.80	£2000 - In kind officer time	No Monitoring forms provided
Youth Service (LCC)	Out of School Hours Summer Activities	CA, MT, RH	<p>The aim of the project was to deliver a summer holiday programme for young people across the whole of the Inner North East area in partnership with other agencies (such as Carr Manor High School, &amp; LCC Sports &amp; Active Lifestyles, Roscoe Church, &amp; DEEN Project). Part of the programme was for young people to experience some new activities such as snowboarding, map reading/GPS, health &amp; beauty course, &amp; horse riding.</p> <p>The intended outcomes were</p> <ul style="list-style-type: none"> <li>Provide positive activities for young people to participate in</li> <li>Promote diversity &amp; community inclusion to break down tensions and barriers</li> <li>Encourage young people to adopt healthy lifestyles to improve and well-being</li> <li>Address youth crime &amp; ASB</li> <li>Encourage team work and communication</li> <li>Engage young people in positive/ challenging activities and take them out of their comfort zones</li> </ul>	<ul style="list-style-type: none"> <li>Leeds Sailing Centre</li> <li>Snowboarding XSCAPE</li> <li>Harrogate Paintballing</li> <li>Go- Karting</li> <li>Yorkshire Dales</li> <li>Scott Hall Leisure Centre</li> <li>Chequered Flag, Gordon Mills</li> <li>Thomas Danby College</li> <li>Paradise Sunset Bar &amp; Grill Restaurant</li> <li>NEST</li> <li>Back Lane Stables</li> </ul>	4 weeks Different number of sessions and courses	11-17	NA	193	£6,305	£0	4.6

Organisation	Activity	Ward	Description	Venue	Duration (Days/weeks)	Age	Expected Attendance	Actual Attendance	Amount of Wellbeing Approved	Match Funding	Overall Satisfaction (out of 5)
Lifeforce productions	LS7 Sound of Summer	CA	<p>Workshops took place in the run up to West Indian Carnival where young people of the project performed their songs live on stage.</p> <p>Young people enjoyed full access to our professional recording facility. Young people who did not wish to perform were able to use the music-production classroom to create tracks for performers to write songs to.</p> <p>The workshops were staffed by two prominent local musicians (who are also highly experienced in delivering music workshops to young people), and a support worker who looked after any youth-work/pastoral issues and assisted with the organisation of performances.</p>	Leeds Media Centre	6 weeks, 1 day per week, 3 hrs per day	14 -17	15 YP per session	8	£1,720	£199.08 – voluntary	4.6
Mandela Warriors Basketball Camp	Basketball Camp	CA, MT, RH	<p>Young people involved in Mandela warriors basketball camp were engaged through a range of sporting educational programmes and activities particularly basketball and team building events.</p> <p>4 coaching staff and 1 volunteer were involved. Education, sports program, teamwork, challenge and competition.</p>	Mandela centre	2 weeks, 3 days per week, 6.5 hours per day	13 – 18	50	20	£3,005	£842.08 – volunteers	4.2
Meanwood Valley Urban Farm	Environmental Summer Play Scheme	CA, MT, RH	<p>MVUF put on a play scheme which included woods, meadows, ponds, stream, play area, cycle tracks, large indoor spaces in the EpiCentre and inspirational trips to spectacular nearby countryside, such as Ilkley Moor.</p> <p>The play scheme ran between 9.30 and 3pm every week day with a low admission charge of £3 a day for families in the INE area and free places for those residing in LS7. This ensured at least 50% local children from INE attended. Cost was £7 a day for those outside INE.</p> <p>The programme had an emphasis on physical activity, healthy food, outdoor play, cooperation and environmental improvement. 5 experienced staff plus experienced volunteers were employed.</p>	Meanwood Valley Urban Farm	2 weeks, 5 days per week, 5.5 hrs per day	8 – 12	110	111	£3000	£3000	4.3

Organisation	Activity	Ward	Description	Venue	Duration (Days/weeks)	Age	Expected Attendance	Actual Attendance	Amount of Wellbeing Approved	Match Funding	Overall Satisfaction (out of 5)
The Works	Cycling Skills in Parks Summer 2016	CA, MT, RH	<p>Free fun cycle sessions to increase cycling activity, increase health and increase awareness of cycling. Young people got the chance to experience different multiple cycling activities including the portable Northshore track, limbo poles and balance beams.</p> <p>The sessions provided young people from the area with more activities to do helping to keep them engaged in something positive. Each week the sessions concentrated on learning a new cycling skill whilst having fun at the same time.</p>	<ul style="list-style-type: none"> <li>Meanwood Park</li> <li>Roundhay Park</li> <li>Potternewton Park</li> </ul>	6 weeks, 5 days per week, 2 hrs per day	8 - 17	NA	184	£5,300	£28,630 (in kind)	Issues with opening up attachments
RJC Dance	Holiday Activity Camps 2016	CA, MT, RH	<p>RJC Dance hosted 2 holiday activity dance camps:</p> <ul style="list-style-type: none"> <li>Summer Dance Camp 2016 – Moortown Baptist Church</li> <li>Summer Carnival Dance Camp 2016 - Mandela Centre</li> </ul> <p>The grant was used to engage young people from all backgrounds and offer an authentic experience that focused on how dance can unlock their potential, creativity and style rather than limiting their dance experience to the perfection of technique.</p> <p>The activity delivered contemporary urban dance styles with daily warm up and fitness building sessions.</p>	<ul style="list-style-type: none"> <li>Moortown Baptist Church</li> <li>Mandela Centre</li> </ul>	<p>Summer camp 1 week, 5 days, 4 hrs per day</p> <p>Carnival camp 1 week, 5 days, 2 hrs per day</p>	8 - 15	<p>Summer Dance Camp – 20</p> <p>Carnival Dance Camp - 40</p>	<p>29 – summer camp</p> <p>52 carnival camp</p>	£3,800	£1,142.40 (in kind)	4.9

## Appendix 2 – Peer Inspections

Area ENE					
Peer Inspection	Impact Camp	Zest Fun Day	Meanwood Olympics	Mandela Basketball	Chapel FM Heads Together
Consent forms confirmed onsite	Yes	N/A	N/A	Yes	Yes
Staff aware of risk assessments and responsibilities	Yes	Yes	Yes	Yes	Yes*
First Aid kit and named First Aider	Yes, 2 staff onsite	Yes, 2 staff onsite	Yes, 4 staff onsite*	Yes, 2 staff onsite	Yes
Equipment applied for onsite	Yes	Yes*	Yes	Yes*	Yes, staff
Correct age group for YAF	Yes	Yes**	Yes	Yes	Yes
No. of CYP	20	48	Approx. 150	8	16
No. of staff	6 staff 6 volunteers	4 staff	20 staff	3 staff	3 staff
Encouraging and engaging staff	Yes	Yes	Yes	Yes	Yes
Accessible/Inclusive for disabled children to attend	Yes and specialist staff available	Wheelchair friendly	Disabled access, open to all CYP	No**	Accessible and local schools support
Advertised on Breeze	Yes*	Yes***	Yes “everywhere”	Yes***	Yes**
Are YP enjoying the activity?	Yes	Yes	**	Yes	Yes
<b>Comments and Concerns (made by Peer Inspectors)</b>	<p>*Leaflets also distributed in schools</p> <p>-Well organised, friendly and exactly as stated on application.</p> <p>-Marquee available</p> <p>-Lots of girls engaging in the sport activity</p> <p>-Staff mentioned there were lower numbers than usual.</p>	<p>*Face painter, entertainer and craft supplies onsite.</p> <p>**Lots of activities available e.g. disco.</p> <p>***Cluster booklet and FB page.</p>	<p>*+6 policemen</p> <p>**Information provided to the team stated the event started at 11:30, however, upon arrival at 11:30 we were informed it did not commence until 12</p> <p>-No children on their own</p>	<p>*Uniforms worn</p> <p>**Nothing for support of additional needs</p> <p>***Local community and social media</p> <p>-Great venue that brought back good memories</p> <p>-Not many people were there</p>	<p>*There is a Health and Safety Leader.</p> <p>**Social Media, local centres, leaflets, schools</p> <p>-Good atmosphere</p> <p>-Inspectors loved the venue</p>

## Appendix 2 – Peer Inspections

Area ENE					
Peer Inspection	RJC Dance Camp	Meanwood Farm Playscheme	Roundhay Youth Service (Football)	Roundhay Youth Service (The Works)	Bicycle Build Workshop (OIL)
Consent forms confirmed onsite	Yes	Yes	Yes	Yes	Yes
Staff aware of risk assessments and responsibilities	Yes	Yes	Yes and venue has own RA	Yes, Evolve	Yes
First Aid kit and named First Aider	Yes, 2 staff onsite	Yes	Yes	Yes	Yes
Equipment applied for onsite	Yes*	Yes, Staff fees	N/A	Scooters and Bikes onsite	Yes*
Correct age group for YAF	Yes	Yes	Yes	Yes	Yes (12-19yrs)
No. of CYP	27	65	26	6	4
No. of staff	2	6	4	2	3
Encouraging and engaging staff	Yes	Yes	Yes	Yes	Yes
Accessible/Inclusive for disabled children to attend	Yes**	Yes*	Yes and aware of cultural bands*	Service support any additional needs	Yes**
Advertised on Breeze	Yes***	Yes and schools	Yes and posters	Yes and Youth Clubs	Yes***
Are YP enjoying the activity?	Yes	Yes	Yes	Yes	Yes
<b>Comments and Concerns (made by Peer Inspectors)</b>	*Sound System, Display, Music, Forms, **Staff onsite, Regular breaks for asthma sufferers and inhalers in view. ***Flyers, website, email, word of mouth	*Accessible with ramps, staff aware of needs  -It was fun to see	*Have also tried to promote to young women	-No. of young people participating in event were lower than expected/planned.	*Bicycle parts **1:1 support for people who need it ***Social media, leaflets.  -Really inspiring project -High female participation.

## Appendix 2 – Peer Inspections

Area ENE					
Peer Inspection	Pop up Sports (Banstead Park)	Sound of the Summer	Streets to Society	Cycling Skills in the Park (The Works)	
Consent forms confirmed onsite	Yes	Yes		Yes	
Staff aware of risk assessments and responsibilities	Yes	Ye		Yes	
First Aid kit and named First Aider	Yes	Yes		Yes	
Equipment applied for onsite	Yes	Yes		Yes*	
Correct age group for YAF	Yes (Open to all)	*		Yes**	
No. of CYP	9	0		13	
No. of staff	2	2**		2	
Encouraging and engaging staff	Yes	N/A		Yes	
Accessible/Inclusive for disabled children to attend	Yes*	Yes***		Yes	
Advertised on Breeze	Yes**	Yes****		Yes***	
Are YP enjoying the activity?	Yes	No YP attended		Yes	
<b>Comments and Concerns (made by Peer Inspectors)</b>	<p>*Games adapted to their abilities. **Internet , Flyers</p> <p>-Glass on playground: could staff bring a broom to clear the pitch area.</p>	<p>*No young people attended **Arrived late (project advertised as starting from 4pm, first member of staff arrived at 4:10pm). ***Offer 1:1 support ****Social Media, Leaflets, Website. -Staff assured inspectors that 10-12 YP had been attending previous sessions.</p>	<p>No Provider or YP attended the session inspected. Inspectors and Cllr's arrived at 3:15 as the project was advertised on breeze to start at 3:30. Inspectors and Cllrs waited until 3:40 but no one arrived at the venue.</p>	<p>*Staff, bikes, helmets, cycling equipment e.g. cones and ramps. **Most of the bikes are fairly small. ***</p> <p>Comments -“loads of leaflets and information on biking provided” -“provide bigger bikes for bigger kids”</p>	

## Appendix 2 – Peer Inspections

Mystery Shopping Questionnaire's	Impact Camp	Zest Fun day	Meanwood Olympics	Mandela Basketball	Chapel FM Heads Together
No. of CYP mystery shopping	3	3	2	3	5
Was the activity easy to sign up to?	Yes- 3/3	Yes- 3/3	Yes- 2/2	Yes- 3/3	Yes 5/5
Was the activity what you expected?	Yes- 2/3 No- 1/3	Yes- 1/3 No- 2/3	Yes- 2/2	Yes- 3/3	Yes- 3/5 No- 2/5
Was the activity fun?	Yes- 2/3	Yes 3/3	Yes- 2/2	Yes- 3/3	Yes- 5/5
Where have you seen the activity advertised?	Church, School and Flyers	Party Invitation, Nowhere x2	Church, School	Coach, Training session	School, Newsletter
Do you feel safe at the activity?	Yes- 3/3 *	Yes- 2/3	Yes- 2/2	Yes- 3/3	Yes- 5/5
Do you have a say in what happened today?	Yes- 1/3 No- 2/3	Yes- 1/3 No- 2/3	No- 2/2	Yes- 1/3 No-2/3	Yes- 5/5
Would you choose to take part again?	Yes- 2/3 No- 1/3	Yes- 3/3	Yes- 2/2	Yes- 3/3	Yes- 5/5
Would you recommend this activity to a friend?	Yes- 3/3**	Yes- 3/3	Yes- 2/2	Yes- 3/3	Yes- 5/5
Would you choose to fund this project again?	Yes- 3/3***	Yes- 2/3 No- 1/3	Yes- 2/2	Yes- 2/3 No-1/3	Yes- 5/5
Score the project out of 10	6.5/9/9.9	10/10/9	10/9	10/9/10	10/8.5/8.75/10/9.5
<b>Feedback and Comments (made by Children and Young People participating in the activity)</b>	<p>*I did get hurt by a ball.  **It was fun but I didn't like playing basketball.  ***I don't like basketball but there was nothing wrong.</p> <p>-“I think everyone should be passed to in basketball”  -“They tried their best and came out well”  -“It was all amazing apart from the weather”  -“I think it's good because it exercises your body and they provide fruit which is healthy for your body”</p>	<p>- “I like everything how it is”  - “My best bit was when I danced”  - “Thank you for having me”  - “I liked the balloons”</p>	No comments	<p>- “I would increase the advertisement as it was recommended for players of Leeds Tigers so they need to advertise to more students”  - “I like the way they coach and encourage skills, physical abilities and mental state”  - “The coaches know what they are doing to help us progress”  - “Thank you”</p>	<p>- “I like it because we can put things we learn on Artbox to inform the arts award”  - “Everyone was nice”  - “They're (the staff) all awesome”</p>



## Appendix 2 – Peer Inspections

Mystery Shopping Questionnaire's	RJC Dance Camp	Meanwood Farm Playscheme	Roundhay Youth Service (Football Tournament)	Roundhay Youth Service (The Works)	Bicycle Build Workshop (OIL)
No. of CYP mystery shopping	3	3	3	3	3
Was the activity easy to sign up to?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Was the activity what you expected?	Yes- 2/3 No- 1/3	Yes- 2/3 No- 1/3*	Yes- 3/3	Yes- 1/3 No- 2/3	Yes- 3/3
Was the activity fun?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Where have you seen the activity advertised?	Participated before, Leaflet	Friend, email, flyer	Friends, Youth Service	School, Nowhere	Family Friend
Do you feel safe at the activity?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Do you have a say in what happened today?	Yes- 2/3 No- 1/3	No- 3/3	Yes- 2/3 No- 1/3	Yes- 1/3 No- 2/3	Yes- 3/3
Would you choose to take part again?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Would you recommend this activity to a friend?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Would you choose to fund this project again?	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3	Yes- 3/3
Score the project out of 10	9.75/9.5/9	8/8/10	7/10/10	7/10/10	9/10/10
<b>Feedback and Comments (made by Children and Young People participating in the activity)</b>	<p>Improvements</p> <ul style="list-style-type: none"> <li>- "a bigger space"</li> <li>- "add a gymnastics session"</li> <li>- "do it in a real dance studio (Mandela)"</li> <li>- "the warm up was a bit full on"</li> <li>- "do it for 2 weeks!"</li> </ul> <p>Comments</p> <ul style="list-style-type: none"> <li>- "It was very fun and I'd love to take part in the real RJC"</li> <li>- "I love RJC, I want to start the proper dance camps"</li> <li>- "It's been amazing"</li> </ul>	<p>*No- "it was better"</p> <ul style="list-style-type: none"> <li>- "I would like to play on the playground at break"</li> </ul>	<ul style="list-style-type: none"> <li>- "longer playing time"</li> <li>- "would like more teams"</li> </ul>	<p>Improvements</p> <ul style="list-style-type: none"> <li>- "the signing up"</li> </ul> <p>Comments</p> <ul style="list-style-type: none"> <li>- "good"</li> </ul>	<p>- No comments given</p>

### Appendix 2 – Peer Inspections

Mystery Shopping Questionnaire's	Pop Up Sport (Banstead Park)	Sound of the Summer	Streets to Society	Cycling Skills in the Park – The Works	
No. of CYP mystery shopping				2	
Was the activity easy to sign up to?				Yes- 2/2	
Was the activity what you expected?				Yes- 1/2 *	
Was the activity fun?				Yes- 2/2	
Where have you seen the activity advertised?				At the Park	
Do you feel safe at the activity?				Yes- 2/2	
Do you have a say in what happened today?				Yes- 2/2	
Would you choose to take part again?				Yes- 2/2	
Would you recommend this activity to a friend?				No- 1/2** Maybe 1/2	
Would you choose to fund this project again?				Yes- 2/2***	
Score the project out of 10				7/9	
<b>Feedback and Comments (made by Children and Young People participating in the activity)</b>	As we arrived at the beginning of the session we were unable to complete Mystery Shopping Questionnaire's as the YP had not yet taken part in the activity.	As no YP attended the session we were unable to complete these Questionnaire's and get feedback from YP.	As the session did not run we were unable to complete these Questionnaire's and get feedback from YP.	*1/2 –unsure **"My friends are too tall" ***"Fund even more"  Comments "Platforms are too thin/small which made me fall" "It's good but maybe bring bigger bikes" "It was really great and fun, boards were too thin and too high"	



**Report of: Jane Maxwell, East North East Area Leader**

**Report to: Inner North Community Committee – Chapel Allerton, Moortown, Roundhay wards**

**Report author: Neil Pentelow; Area Officer; Tel: 0113 336 7638**

**Date: 7<sup>th</sup> March 2017**

**to note**

## **Community Committee Update Report**

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### **Purpose of report**

1. This report provides an update on the work programme of Inner North East Community Committee, its recent successes and current challenges.

### **Main issues**

2. Since the last Community Committee, work has progressed in a number of areas, including through the Committee's sub groups and local partnerships for Chapeltown and Meanwood, which are currently evolving into Neighbourhood Improvement Partnerships.

### **Sub Groups**

3. The main issues discussed at the sub groups recently are set out here:-

#### Environmental Sub Group

4. The most recent Environmental Sub Group took place on 24<sup>th</sup> January and received updates from Parks and Countryside, Waste Management and the Locality Team.
5. As part of the Parks & Countryside update, Leeds Quality Park (LQP) assessment results were distributed showing that all four (100%) of the community parks in the Inner North East area had achieved the LQP standard which is the highest across the city. In addition, Roundhay Park has retained the Green Flag award and Allerton Grange Fields received a Green Flag Community award. Funding has been secured from the English

Cricket Board (ECB) for the provision of three all-weather cricket pitches in the area - two at Roundhay Park and one at the Caribbean Cricket Club – and they should be in place for the start of the 2017 cricket season. Shrub pruning season is currently underway and grass cutting will commence again in March.

6. As part of the Waste Management update, feedback was provided on the Christmas period with complaints minimal despite the expected increase in presented waste. Ongoing issues on the Beckhills estate continue to be a priority and further work is being undertaken to strengthen relations between the service and residents.
7. In terms of environmental teams, information was provided to the sub group detailing service requests as part of an update on the Service Level Agreement (SLA). An update was also provided on proposals to revise the Bulky Waste Collection service, which will be put before Council and further discussed through the sub group.

#### Wellbeing Advisory Group

8. The Wellbeing Advisory Group comprises one Member from each ward. Since the last committee meeting the group have met on three occasions considering applications for funding and making recommendations to the INE Community Committee. Recommendations on the applications considered were consulted with the Committee via email and then approved through the delegated decisions process. Details of the projects and funding are contained in the Wellbeing Report including applications that were declined.
9. Final monitoring has been collated for the 2016 summer activities funded from the Youth Activities Fund and this had been presented in a report for the committee as a separate agenda item. The information will be used by the Wellbeing Advisory Group, in conjunction with peer inspection feedback and results from the INE Youth Summit consultation, to inform the funding recommendations for the 2017/18 Youth Activity Fund. Further details of the Peer Inspections and INE Youth Summit are also contained in the YAF Summer Activities 2016/17 report.
10. Members of the Wellbeing Advisory Group have also discussed the Inner North East Community Committee priorities which were set by the Committee in March 2014. Recommendations for revised priorities have been made by the Wellbeing Advisory Group for consideration by the Committee and are contained in Appendix 2 of the Wellbeing Report.

### **Neighbourhood Improvement**

#### **Chapelton**

11. Work is taking place in Chapelton around priorities formed at the Working Together for Chapelton partnership meeting. The Chapelton Housing Investment Strategy meeting is a group of different housing associations along with LCC housing services

working across Chapeltown around housing issues in the area. A new action plan has been formed which includes views from frontline staff which were fed in through a workshop in November.

12. The new Social Isolation group have agreed to target specific neighbourhoods across Chapeltown working with partners to help tackle the complex issue. This will hopefully be complimented and linked in to action days across Chapeltown subject to funding that has been applied for through the Safer Communities Fund.
13. Work is ongoing to support the youth organisations in the area through the Mandela user group meeting and using Chapeltown News to support local provisions and activities. Funding options are being looked at to support local third sector partners around provisions in the area particularly youth related.
14. The neighbourhood watch group is still up and running in the Mexborough and Savile area and feeding information in around ASB issues, environment and crime. This is supported through West Yorkshire Police and Leeds City Council.

### **Meanwood**

15. Work around Neighbourhood Improvement in Meanwood has been formed through the Meanwood Seven Estates group. Team Beckhills are working closely with Leeds City Council staff and Leeds Citizens to see environmental improvements on the estate and also help with implementing the service level agreement around waste and fly tipping. The group are heavily involved in community engagement and spreading messages through the area and they are currently planning to take a deputation to full council in terms of further improvements to the estate. They will also lead on community events for the estate but include information of the work that has taken place to date.
16. A 'My Meanwood' document was funded through Housing Advisory Panel to spread messages across households to show all the different provisions there are available to residents on their doorstep. This will also help with services being aware of what is available to avoid duplication.
17. Links are currently being looked at for the Stonegate estate and the Sugarwell/Farm Hill area with the Meanwood Festival. This will enable community engagement but also help bridge the gap between the more affluent areas of Meanwood and the estates. CCTV options are still being looked at for the Stonegate estate as a partnership through Leeds Federated Housing, Unity Housing, West Yorkshire Police and Leeds City Council. Outreach work has taken place on the Stonegates but residents are reluctant to come forward.

## **Community Champions**

18. Work is ongoing to develop the role of the Community Champions. A Community Champions meeting was due to take place on 10<sup>th</sup> February 2017 to discuss working relationships, challenges and priorities but unfortunately had to be rearranged and will now take place later in March. The Committee Champions and Service Leads have been contacted and their feedback has been used to inform this section of the report.

### Environment Champion – Cllr Hamilton

19. Details in relation to the work of the Environmental Champion are set out in paragraphs 4-7 above.

### Community Safety Champion – Cllr Rafique

20. Localised tasking arrangements have continued to tackle community safety issues across Inner North East through close partnership working. A workshop was held at the December meeting of the INE Community Committee and the feedback from the table discussions has been collated and shared with partners to help shape priorities and target resources.

21. In view of the fatal shooting incident in late January the police have provided an update. Although the actual location fell within the Inner East area the family concerned, friends and associates reside in Inner North East area particularly in and around the Chapeltown community. Progress on the investigation has been swift with two suspects currently being held on remand and several other arrests made.

22. From a community reassurance aspect, the Police have witnessed no direct tensions as a result of the shooting. A strategic level meeting has been held at The Reginald Centre which involved local community KINs (Key Individual Networks) where discussions were held about gangs and violence in the locality. In addition, two community meetings were held at the Prince Phillip Centre on the subject of crime prevention in the Chapeltown and Harehills areas, seeking the views of the whole community and looking at better strategies going forward. Operation Bearmoor continues with Police Officers and PCSO's being tasked daily with visible uniformed patrols across Chapeltown and Harehills, and is being received well by the local community.

23. In Moortown a meeting has been held with the owners of local taxi firms to address ongoing antisocial behaviour issues with groups of youths gathering and throwing stones at taxis and buses. Several young people have been identified are receiving antisocial behaviour sanctions. The objective of the meeting was to reassure the taxi firms that action is being taken and discuss partnership working to stop the issues.

24. Burglary continues to be a focus across the Inner North East area. Premises with high value cars parked outside tend to be the main targets for overnight offences. This said

there has been a reduction in offences recently following some arrests by the district crime teams.

#### Adult Social Care Champion – Cllr Macniven

25. Adult Social Care in Leeds is focussing on developing its approach to Strengths Based Social Care (SBSC). SBSC is an approach that changes the nature of the conversation from eligibility for services to shared problem solving and solutions that build on strengths. The kind of conversation will depend on the problem presented.

- Conversation 1 seeks to provide information and advice about resources in the community and connect people to these but, importantly, a follow-up contact to check if the advice provided has solved the problem.
- Conversation 2 seeks to provide short-term but intensive support when someone is in crisis to enable them to get back on their feet.
- Conversation 3 is where someone needs additional long-term support to get on with their life and would follow on once short-term solutions have been tried.

20. In the ENE area there are two Innovation Sites. The first of these involves the Chapeltown Neighbourhood Care Management Team which has been using the SBSC approach with people referred to it since January. The second (which goes live at the end of February) establishes a Rapid Response Team responsible for dealing with all urgent referrals in the area for the first 72 hours, dealing with the immediate crisis, ensuring the person's safety and handing over to the relevant Neighbourhood Team. It is anticipated that these initiatives will begin to provide a better and more responsive service but will be seamless to people referred.

21. Both of the Inner North East ASC Neighbourhood Care Management Teams are now collocated with their Leeds Community Health Care colleagues in shared buildings. The Meanwood Team moved to Rutland Lodge last July and in mid-February the Chapeltown Team moved to Tribeca House. Colocation means staff have much greater ease of contact, communication and this makes working together across health and social care much easier.

#### Health and Wellbeing Champion – Cllr Taylor

21. A separate Public Health Update report has been provided to the INE Community Committee.

#### Employment, Skills and Welfare Champion – Cllr Hussain

22. At the time of writing this report there has not been a further meeting of the East North East Employment and Skills Board since its October 2015 meeting. At the last meeting the Board received an update around work to address the impact of mental health on

employability, improving skills and enhancing ESOL provision across the East North East area. A more detailed discussion took place on supporting young people aged 16-24 and people aged 50+ into work. There was also an update on CLLD. The next meeting of the Board is due to take place on 23<sup>rd</sup> February.

### Children's and Young People's Champion – Cllr Tunnicliffe

23. On 18<sup>th</sup> January 2017 the Inner North East Community Committee hosted its first ever Youth Summit in order to engage with local young people and consult them on what activities they would like to see provided in the Inner North East area.

24. Led by officers from the Voice & Influence Team and supported by colleagues from Sports & Active Lifestyles and ENE Communities Team, the Youth Summit was held at RJC Dance at the Mandela Centre and was a great success with 68 young people and 42 adults attending from 14 community partner organisations. More information regarding the Youth Summit event and the results of the consultation are contained in the YAF Summer Activities 2016/17 report.

## **Community Events**

### 25. Chapeltown Winter Festival

The Chapeltown festive lights were switched on as part of the Chapeltown Winter Festival event on 9<sup>th</sup> December. The Chapeltown Winter Festival was part funded by the Chapel Allerton Ward Councillors and delivered by New Chapeltown Development Trust, Community Hubs and the ENE Communities Team. The festival included food, music, Santa's grotto, craft workshops, lantern making and special performances by Mimika Theatre. The event was well attended and well received by the local community.

### 26. INE Youth Summit

The inaugural Inner North East Youth Summit was held on 18<sup>th</sup> January 2017 in RJC's studio at the Mandela Centre. Further details are contained in paragraphs 18-19 of this report and in the YAF Summer Activities 2016/17 report.





## Communications & Social Media

27. The Communities Team ENE have continued to use the Inner North East Community Committee Facebook page to promote the work of the committee as well as advertising community events and local opportunities. At the time of writing, the Inner North East Community Committee Facebook page had been “liked” by 422 people, an increase from 393 at the time of the last Community Committee in December 2016. Social media training and guidance for Communities Team officers has also had a noticeable effect with Page Views, Page Likes, Reach and Post Engagements all up considerably from the previous month. The Facebook pages continue to be an important communications tool between the council and local residents, and work is ongoing as to how this resource can be further utilised.

## Challenges and Opportunities

28. 2023 Capital of Culture Bid - On 16th December 2016 the Department for Culture, Media and Sport announced that the European Capital of Culture competition will go ahead despite continuing Brexit negotiations. The news came two weeks after the Leeds 2023 brand was launched with the more than 150 arts, culture, business, education and media organisations backing the bid. Follow the journey on twitter @Leeds\_2023, Instagram @Leeds2023 and Facebook at [www.facebook.com/2023Leeds](http://www.facebook.com/2023Leeds).

29. Culture Strategy - The co-produced Culture Strategy continues to take shape with a draft soon. Recent conversations include views from the heritage sector, the LGBT community, and festivals and galas from across the city. For more information please visit [www.leedsculturestratgey.org](http://www.leedsculturestratgey.org).

30. CLLD Update - Another important milestone has been reached in the progress of the East Leeds Community Locally Led Development (CLLD) funding bid. On the 31<sup>st</sup> January the East Leeds Local Action Group, supported by the Communities Team, formally submitted their stage 2 submission to both the DCLG and DWP. Subject to gaining approval by both government departments, the £3m fund is anticipated to go “live” in in November 2017.

31. To recap, the geography covered by the bid is nominally badged as ‘East Leeds’. This area comprises of Burmantofts & Richmond Hill, Gipton & Harehills, Killingbeck & Seacroft and Chapeltown (part of the Chapel Allerton Ward). The rationale behind wrapping a funding bid around this cluster of neighbourhoods (population circa 82,000) is that collectively this area has 41 of the 52 Lower Super Output Areas (LSOAs) that are in the most deprived 10% nationally. The CLLD fund is essentially split into two parts. One strand relates to providing pathways to employment opportunities for those deemed furthest from the job market (European Social Investment Fund); the other strand is about creating opportunities for local enterprises to flourish (European Regional Development Fund - ERDF).

32. The vision behind the East Leeds bid strategy is to develop a local, visible and integrated pre-employment offer which helps participants to take the steps they need to overcome barriers and progress to employment. Underpinning this vision are three objectives, namely:

- To commission a network of community organisations based 'opportunity' shop sessions as a front door to key worker and integrated service support which includes home visits.
- To build on the strengths of our local employer asset base in the East Leeds CLLD area and encourage local employers to provide experiences for socially isolated and marginalised residents which enable progress to employment.
- To develop customised support that enables participants to progress along self-employment pathways.

When the outcome of the stage 2 submission is known this will be communicated the Community Committee.

33. Appendix 1 contains information and updates on the recent INE Community Committee workshop discussions.

## **Conclusion**

34. The report outlines a wide range activities being undertaken by the Community Committee.

## **Recommendations**

35. That members note the contents of the report and make comment where appropriate.

## **Background information**

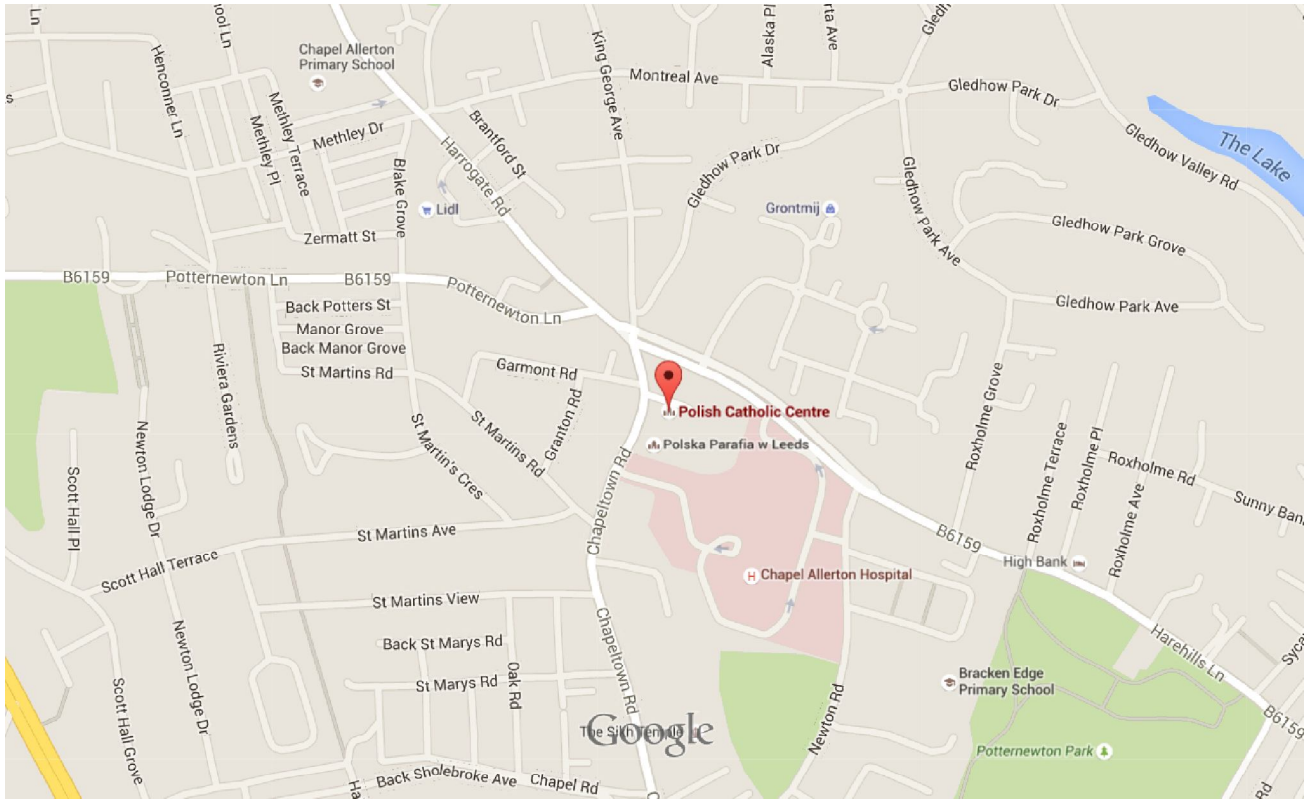
None

Appendix 1 - Inner North East Community Committee Thematic Action Tracker									
Date/Theme	Community Committee (ward/ neighbourhood)	Best City	Theme	Goals	Key Actions	Services/ Lead officer	Progress Against Action	Impact/ what difference made	RAG Rating
29/06/2015	INE Wards	Dealing effectively with the cities waste/	Environment	Local citizens and partners able to influence SLA	Hold a workshop to gather local intelligence and feedback to help populate the ENE Locality Action Services "Plans on a Page" for each ward	John Woolmer	Environmental SLA adopted by INE CC for 2016/17. Further development delegated to the INE Env Sub Grp	Better targetting of resources and understanding of constraints.	Green
21/09/2015	INE Wards	Domestic violence breakthrough project	Domestic violence	Local citizens to shape how local services can be improved	To draw up and shape a local action plan to raise awareness of the key messages around domestic violence during the 16 days of action and on an ongoing basis.	Bev Yearwood/communities team	1) Nine displays around DV to be created in situ in libraries, community hubs and third sector venues. 2) Four walk to take place across the city with elected members, partners ,third sector organisations to raise awareness of DV & abuse. Planned for 25th November, walk from Reginald centre to Crompton will involve talks by community champions, tying white ribbons around tree, songs from Harehills Primary school. 3) Quotes and press releases written, awaiting sign off from communications .	Awareness raised of DV , associated issues, and support services.	Green
21/08/2015	INE Wards	Domestic violence breakthrough project	Domestic violence	Local organisation s to run activities funded around domestic violence during the 16 days of action.	Design poster and promote to all third sector networks	Lee Griffiths	Poster and funding promoted via mailing list. No applications were received, this was followed up with specific contact to partners which resulted with one application being received for the value of £200 for the Chapel Allerton Ward. This is now with members for consideration.	Full impact will not be known until after the activity has taken place.	Green
7/12/15	INE Wards	Communities	Community Hubs	Thorough a workshop, local citizens to inform and shape the services being delivered at The Reginald Centre and the use of the building for the benefit of the community	<a href="#">The INE CC, ENE Communities Team, Community Hubs, partners and the community to work towards the community priorities identified in the workshop detailed here.</a>	Nick Hart	Excellent progress made on the list of priorities from the workshop with the following already in place: <b>Community Café/Fitness classes/Youth activities/Food vouchers/Meeting space availability/Evening opening/Universal Credit signposting/More integrated working between floors/Employment &amp; Skills services/Better communications and promotion of services/Partnership working with CAB/Legal services &amp; Legal Buddies/Housing Options Surgeries/Festivals &amp; special events/Food/More flexible opening/Notice boards/ESOL classes/Migrant Access Point/CCTV</b>	Increased use of the building. Community confidence improved in the building and more acceptance of the centre as a community space rather than just an official building. Improved access to services for the community.	Green
20/06/16	INE Wards	Health & Wellbeing	Promoting Young People's Physical Activity	To raise awareness around physical inactivity amongst young people, the consequences of this and to encourage conversations about what can be done to improve participation in physical activity among young people.	To host a workshop session led by colleagues from Public Health and Sports and Active Lifestyles to present a picture of physical inactivity in Inner North East and to raise awareness of some of the activities and schemes currently offered by the council and partners. The workshop is also an opportunity for conversations between service leads and members of the public at the community committee. Look to identify opportunities for initiatives that promote physical activity in young people such as 'Play Streets'. Use funding to support local groups who are providing activities for young people through both YAF and Wellbeing.	Jan Burkhardt / Jason Minot	Much of the actions from this goal were completed as part of the workshop session. However, Ward Councillors and Communities Team officers will continue to look for opportunities to promote Physical Activity for young people in INE.	To raise awareness and promote discussion around inactivity amongst young people.	Amber
19/09/16	INE Wards	For Culture	Leeds Cultural Strategy	To help shape Leeds Cultural Strategy through consultation with local people and organisations	Workshop discussions around "what is culture" and "where does culture take place in your community" to feed into the overall culture strategy	Leanne Buchan and Sarah Priestley	Notes from the workshop table discussions have been passed to the lead officers who will incorporate them into the overall consultation which will eventually shape the strategy. Links were made between local contacts that were interested and officers so that further consultation could take place.	The vision for the new cultural strategy is for it to have a local focus, instead of it just focussing on the city centre. The localised workshops will ensure that the local interpretation of culture is built into the strategy.  On 16th December 2016 Department for Culture Media and Sport announced that the European Capital of Culture competition will go ahead despite continuing Brexit negotiations. The news came two weeks after the Leeds 2023 brand was launched with the more than 150 arts, culture, business, education and media organisations backing the bid. Follow the journey on twitter @Leeds_2023, Instagram @Leeds2023 and Facebook at www.facebook.com/2023Leeds  Culture Strategy The co-produced Culture Strategy continues to take shape with draft expected at the end of Jan 2017. Recent conversations include views from the heritage sector, the LGB T* community and festivals and galas from across the city. For more information please visit www.leedsclulturestratgey.org	Green
05/12/16	INE Wards	Communities	Community Safety	Local citizens to shape the priorities in terms of Community Safety in the INE area	Work with partners such as WYP & LASBT to sustain quality communication with the community, to promote good news/results and bolster community confidence.	Nell Pentelow Sgt Dave Morgan Sgt Ian Micklethwaite	Notes from the workshop table discussions collated and shared with WYP. Bid submitted to the Safer Communities Fund for Action Days in Chapeltown.	Increased community reassurance and confidence. Reduction in incidents and increase in arrests/prosecutions.	Amber

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